

# How Substitutable Are Labor and Intermediates?\*

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## Abstract

Empirical models of production often impose input complementarity, ruling out extensive margins in the decision to “make or buy” inputs. I develop a model of production where labor and intermediates of similar types (“tasks”) can be complements, substitutes, or outsourced entirely. Modeling this make-or-buy decision allows me to correct for selection bias resulting from the endogenous outsourcing decision and characterize the extensive margin of factor demand. I take the model to unique data on task-level employment of labor (e.g., truck drivers) and purchases of intermediates (e.g., shipping services) and find they are gross substitutes. Elasticities of substitution range from 1.5 to 4. Labor demand is increasingly elastic over time and the labor share of costs is declining, driven by growing outsourcing and specialization. I illustrate the importance of my framework with two applications: the effect of minimum wage increases on labor demand, and the effect of import competition on productivity.

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# 1 Introduction

Economists have been interested in estimating the technological relationship between inputs and outputs in production since at least the 19th century.<sup>1</sup> Ongoing improvements in the availability of firm-level data and estimation methodology have led to an explosion in papers that use these *production functions* as a building block for empirical studies of firm behavior. Despite these recent innovations, the existing methodological frontier still embodies restrictions on the data that may not hold. In particular, almost all empirical research done on production imposes that inputs are complements<sup>2</sup> – cheaper intermediates increase demand for labor – and rules out extensive margin decisions to “make or buy” inputs.<sup>3</sup>

This paper uses a unique data set from Denmark to test and relax these restrictions. The data include the universe of labor inputs, occupations, and wages at the worker level, as well as detailed firm-level expenditure information for detailed intermediate goods and services. I group labor and intermediates by input “task” and show in the raw data that some firms are on the extensive margin and others are on the intensive margin. For example, to complete the task of transporting output to customers, some firms employ truck drivers, some purchase (outsource) shipping services from another firm<sup>4</sup>, and others do both. The choice of “make,” “buy,” or “both” differs across firms within very narrow industries. This suggests that different input tasks within a firm may be produced using different levels of technical efficiency, with comparatively low efficiency firms choosing to outsource. On aggregate, I show that firms are increasingly choosing to outsource these tasks in a manner consistent with a focus on core competencies. The overall labor share of input costs is declining over time, and firms are increasingly substituting away from intermediate labor in favor of purchased intermediates and their own primary labor. I also show that firms are becoming more internally concentrated. The average number of 2-digit occupations employed within large Danish firms dropped from 15 in 1995 to around 10 in 2009.

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<sup>1</sup>See [Humphrey \(1997\)](#) and notably [Cobb and Douglas \(1928\)](#) for early examples and a discussion of 19th-century precursors to the modern production function.

<sup>2</sup>Input A is a *gross* complement (substitute) for input B if the cross-price elasticity of demand for A with respect to B is negative (positive). Inputs are *net* complements (substitutes) if the cross-price elasticities are negative (positive) holding output constant.

<sup>3</sup>Under profit-maximization, Cobb-Douglas functions impose both of these restrictions, while trans-log functions impose the latter.

<sup>4</sup>In this paper I do not differentiate between domestic and foreign outsourcing/offshoring.

I develop a simple model of task-based production which generalizes the standard Cobb-Douglas approach and rationalizes these patterns in the data. Firms employ a set of input tasks to produce a differentiated product, where each task can be provided in-house by labor or purchased on the market from another firm (or both). Each of these choices is associated with a fixed cost that drives the extensive margin decision. I allow labor and intermediates to be substitutes or complements, with substitutability varying by task. My model accounts for input mix heterogeneity by allowing each firm to have a vector of task-specific efficiency terms. Firms will outsource tasks if they face high wages relative to intermediate prices or if they are not very efficient at in-house production of that task.

To map the data to the model, I develop a simple clustering algorithm, which I use to assign goods, services, and occupations to tasks. Truck drivers and shipping services are both assigned to the transportation task because they are both disproportionately employed or produced by the transportation industry. The resulting mapping differs from standard labor aggregators in that occupations are not grouped by skill but rather by the input task they perform. Logistics professionals are grouped with freight handlers in the transportation task despite differences in skill.

A key contribution of this paper is to show how to estimate a generalized production function featuring flexible substitution and make-or-buy decisions over multiple inputs. Since the elasticity of substitution between labor and intermediates can only be estimated using firms that employ both, the fact that firms may choose no labor or no intermediates introduces selection bias. I address this bias by modeling and estimating the discrete make-or-buy decision jointly with the intensive margin. This framework then allows me to estimate and characterize the intensive and extensive margins of factor demand, which I believe to be unique in the production estimation literature.

The estimated model provides new estimates of labor demand and substitution elasticities. Relative to the literature, my estimates are much higher and more disaggregated. In particular, I estimate elasticities of substitution between labor and intermediates for a set of 13 different input types across 4 different industries. I find that labor and intermediates are gross substitutes, with elasticities ranging from 1.5 to 4,<sup>5</sup> strongly rejecting the Cobb-Douglas benchmark. Similarly, I find that cross-price elasticities of demand

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<sup>5</sup>This finding differs significantly from the literature that frequently either finds that labor and intermediates are complements or restricts these substitution elasticities to 1. For example, [Doraszelki and Jaumandreu \(2018\)](#) and [Oberfeld and Raval \(2021\)](#) both find firm-level elasticities less than 1 using aggregated labor and intermediates.

between labor and intermediates are positive and range from 0 to 2 at the firm-task level. Constructing a sequence of aggregate price elasticities, I show that demand for labor has become increasingly price elastic over time because of growth in outsourcing and specialization.

Since few firm-level data sets include information on disaggregated input use, I also show how to take the flexible framework to standard data with aggregate expenditures on labor and intermediates. Under some conditions, this aggregate input framework can be estimated easily in log-linear form. I demonstrate that allowing for flexible substitution in this simple way, even with standard data, makes a big difference when estimating firm productivity. Estimated elasticities of substitution between aggregate labor and intermediate indices are of similar sign and magnitude to the results for the disaggregated task model.

These results suggest that failing to allow for flexible input substitution and outsourcing may lead to biased results in empirical studies that rely on production function estimation. I illustrate this point by performing two empirical exercises, comparing results from my framework to benchmark models that do not include these features. First, I examine the effects of an increased minimum wage (wage floor) in the Danish manufacturing industry. The key contribution here is not only in being able to characterize flexible substitution patterns across intermediate and labor types, but also in being able to calculate the probability that any given firm outsources. I conduct a policy experiment where I raise the wage floor by 25 kroner (\$4 USD) in 2011. The result is a total decrease in labor demand of 4.2%. The distribution of decreases across occupations ranges from 1.2% to 22.5%. I show that failing to account for substitution and extensive margin outsourcing underestimates these effects, sometimes by over 50%.

The second application is an extension of the literature that looks at the effects of competition and trade policy on productivity. I use a decrease in tariff protection for Denmark during the early to mid-2000s to estimate the effect of tariff reductions on productivity. [De Loecker \(2011\)](#) shows that failing to control for unobserved price effects when estimating productivity leads to an overestimate of the effects of trade protection on firm efficiency. I build upon this result and show that failing to control for input substitution actually biases results in the opposite direction, leading to an underestimate of the effects of trade protection on efficiency. When controlling for only the price effect, a removal of all tariffs leads to a productivity increase of 2.6%. When additionally controlling for input substitution, the estimated increase is almost three times higher at

6.9%. This exercise demonstrates that allowing for flexible substitution between labor and intermediates is important even in contexts where researchers do not have access to data on disaggregated inputs.

My paper draws from and contributes to several major strands of the literature. First, I make particular use of the proxy function methods developed by [Olley and Pakes \(1996\)](#), [Levinsohn and Petrin \(2003\)](#), and [Wooldridge \(2009\)](#). My extension to the production function estimation literature builds on recent work by [Gandhi, Navarro and Rivers \(2020\)](#), and [Doraszelski and Jaumandreu \(2018\)](#) in using the empirical content of the structural model to estimate model parameters. In relation to these papers, I develop a method for estimating a much more disaggregated model while controlling for outsourcing and selection bias. I draw on the extensive literature following [Heckman \(1979\)](#) on correcting for selection bias. My approach differs from most in that I apply the selection correction to a structural model of production and estimate the selection problem jointly with the main equation. My paper deals with controlling for particular features of the data that may complicate estimates of productivity, and thus is closely related to an empirical strand of the trade and productivity literature typified by [De Loecker \(2011\)](#) and more recently [Halpern, Koren and Szeidl \(2015\)](#), [Dhyne et al. \(2017\)](#), and [De Loecker et al. \(2016\)](#). I am also methodologically akin to the recent literature on the extensive margin in trade, and in particular, to [Helpman, Melitz and Rubinstein \(2008\)](#), who use a similar approach to estimate the extensive margin of trade flows. My paper lies solidly amid the literatures on misallocation and multi-worker firms ([Bagger, Christensen and Mortensen \(2014\)](#)), estimating input elasticities ([Senses \(2010\)](#), [Oberfield and Raval \(2021\)](#), [Raval \(2019\)](#)) and the wage effects of outsourcing ([Hummels et al. \(2014\)](#), [Goldschmidt and Schmieder \(2017\)](#)), drawing significantly from each. Finally, this paper is tied to the vast literature on trade networks and firm-to-firm trade, especially those looking at task-level substitution between labor and intermediates ([Chan, Rawling and Xu \(2023\)](#), [Eaton et al. \(2022\)](#)).

The paper proceeds as follows. In section 2, I introduce my data and provide evidence of heterogeneity and trends in input mix across firms. Section 3 discusses the difficulties faced by standard models of production. In section 4, I present an alternative model of production that resolves those difficulties. Section 5 describes the details of how I extend the estimation literature to take the alternative model to the data, with results presented in section 6. Section 7 and Appendix I are the two primary applications of the framework: an estimation of the effects of increased wages in Danish manufacturing and

the effects of tariff reductions on firm productivity. I conclude in section 8.

## 2 Heterogeneity and Trends in Input Composition

This section discusses the data that I use for this study and establishes a few facts that motivate and inform the subsequent model and analysis.

### 2.1 Data Description

My primary data source is a register of Danish matched employer-employee (MEE) data collected by Statistics Denmark. I combine several registers for this analysis. The employee data is primarily from the Integrated Database for Labor Market Research (IDA). This individual-level panel contains information on employment status, occupation, wages, hours worked, education and employer for all individuals in Denmark aged 15 and above. My main use for this data is employment status, occupation, hourly/annual wages, hours worked and employer, all of which are recorded for the individual's primary job in November. I match this individual-level panel to a firm-level panel, the Firm Statistics Register, which covers the universe of firms in Denmark. The firm panel contains data on revenues, capital stock, aggregate intermediate expenditures and employment, as well as data on firm industry.<sup>6</sup>

Given this matched panel of firm-individual level wages, occupations, industries, hours and firm accounting data, I merge in several additional data sets. First I match a subset of manufacturing firms to data on production, which includes quantity, revenue, type and other production data at the HS10 (10-digit) product level. This gives me firm-product level measures of physical output and price. I also merge in trade data at the product level, allowing me to see trade flows for products at the HS6 level. Finally, and importantly, I use an additional data set (VARK) which includes detailed expenditure and input use data for a subset of large manufacturing firms. This data includes expenditures on a wide selection of services such as cleaning, law services, transportation, storage, ICT, and management, as well as detailed intermediate product purchases at the HS6 level.

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<sup>6</sup>The high quality of the categorical data in the Danish registers is noteworthy and gives me confidence when applying my analysis to slices of the data defined by occupation and industry (measures which are sometimes noisy in other data). See [Hummels et al. \(2014\)](#) and [Bagger, Christensen and Mortensen \(2014\)](#) for further details on the individual panels and data sets.

This allows me to construct the input task expenditure measures I use throughout the paper.

## 2.2 Matching Labor and Intermediates

The main analysis of my paper involves measuring the degree to which labor and intermediates are substitutable. One fundamental idea upon which I build my theory (described in section 4) is that certain types of labor provide certain types of services or goods. For example, if a firm requires legal services, they might hire lawyers, or contract the services of an external law firm. They would not, however, hire janitors to provide legal services. This simple idea has several important implications. First, it is natural to think that the relationship between lawyers and legal services in production is special, relative to, say, the relationship between lawyers and janitors, or lawyers and titanium hinges. While all of these may be fundamental inputs into production, it is much more likely that the firm treats lawyers and legal services as strong substitutes (or complements) relative to other labor and purchased inputs.

In line with this idea, I propose (in section 4) a task-matched theory of production in which firms require a set of input tasks, each of which can be obtained by employing labor of a particular type, and/or purchasing services and intermediates of that same type. This implies a mapping between occupations, goods/services, and industries. For example, the legal services industry uses some set of occupations (lawyers, etc) to produce legal services. Other firms which require legal services may buy them from a law firm, or hire those same labor types (lawyers) directly to produce them in-house. Purchased legal service intermediates and lawyers are mapped to the same “task”.

The problem then is in matching occupations to services/intermediates so that we can be reasonably certain that we have correctly specified the inputs into this task-matched production theory. To do this, I develop a matching algorithm which determines the most likely mapping of occupations to intermediate services/products. The algorithm assigns detailed occupations (at the 4-digit DISCO level) to the industries in which they are most disproportionately employed relative to a measure of predicted employment which is based on overall industry and occupation employment shares. The idea is that the industry which uses a particular occupation to produce its primary output will employ that occupation disproportionately more than industries which use that occupation to produce intermediate tasks. I discuss this matching algorithm and the theory behind it

in appendix A.

As an example, the algorithm determines that the primary occupations for the Transportation & Storage industry are: Transportation Managers, Transport Clerks, Heavy Truck and Lorry Drivers, Crane, Hoist and Related Operators, Messengers, Package Deliverers and Freight Handlers. These are the *primary labor* occupations which the transportation industry uses to produce its primary output. These same occupations are the *intermediate labor* a firm in another industry would need to employ to produce transportation services in-house. Of particular interest is the fact that (unlike much of the literature) my framework doesn't match labor to intermediates or capital based on skill, but rather on the task-composition of the occupation - what type of output an occupation produces. This gives me a set of occupations which vary in skill, but are all required to produce the aggregate Transportation input. I follow a similar procedure to match services and product codes to industries, giving me a direct mapping between occupation, output type (intermediate) and industry.

I end up with a set of 13 different input types (tasks), meaning I group firms, occupations and intermediate services/goods into 13 categories, including an "other services" category, as the intermediate expenditure data does not include detailed expenditure data for all service types. Appendix A provides a detailed list and summary statistics for the task grouping. This mapping then represents the empirical *network* of input links between industries which forms the basis of the model which I discuss in section 4.

Table 1: Input Usage by Type for the **Tools, Machinery and Goods** Industry.

<b>Input Type</b>	Only Hires	Only Buys	Both	Neither
Transportation & Storage	106	3,220	2,502	137
Information Communications Tech.	88	3,015	2,747	115
Legal & Accounting	103	2,595	3,173	94
Architecture & Engineering	1,531	549	3,405	480
Marketing & Sales	68	4,722	855	320
Training & Employment	110	4,339	823	693
Cleaning & Maintenance	374	2,040	3,381	170
Wood & Related	88	4,061	1,252	564
Heavy Industry & Extraction	60	1,713	3,982	210
Tools, Machinery, Goods	1,561	-	4,381	-
Total Observations: 5,965. Observations with all inputs: 0				

Note: Each cell of this table contains the number of firm-year observations where the firm either hires some labor of a particular type, or has positive expenditure on an intermediate of the same type, or both/neither. Labor and Intermediate Goods/Services are matched to "Input Type" or task using the matching algorithm described in section 2.2 and appendix A.



## 2.3 Cross-Sectional Heterogeneity in Input Composition

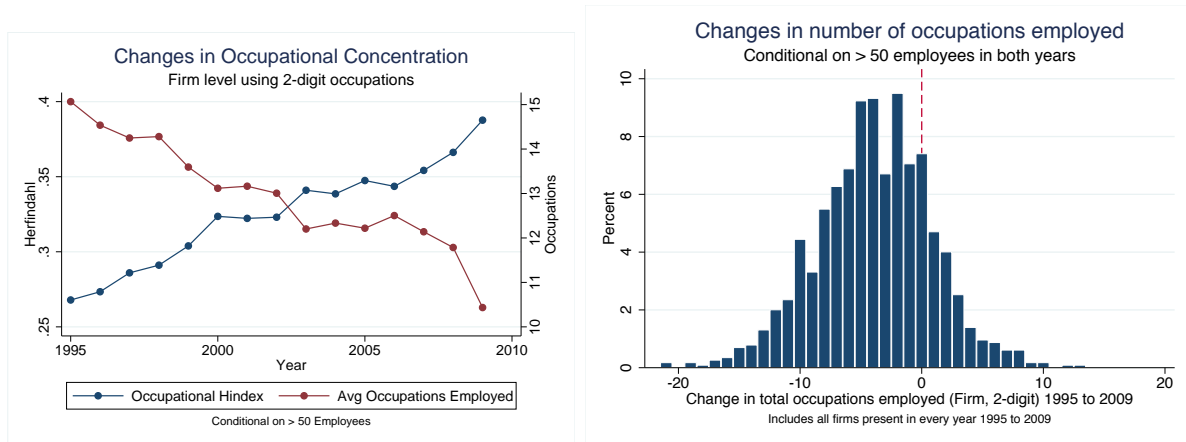
One of the most striking features of the data input usage is the degree of heterogeneity in input mix across firms. Table 1 shows the input choice patterns for the Tools, Machinery and Goods industry across some of the matched tasks identified in the previous section. Consider the first row. A firm in this industry “Only Hires” if they employ some positive amount of transportation labor (as defined by the matching algorithm) but spend nothing on purchasing transportation services from other firms. In this sample, only 106 firms do all of their transportation services in-house. “Only Buys” is the opposite, with the majority of firms (3,220) choosing to entirely outsource their transportation services – hiring zero transportation labor in-house. Almost all of the remaining firms do some combination of both in-house production and outsourcing, with a few remaining firms appearing to do neither. The remaining input tasks display similar patterns. Most firms outsource some or all of their input production. This has several strong implications. First, thinking about production and productivity using aggregate input indices (e.g.: pooling all workers at a firm into a single labor index) misses a lot of firm-level heterogeneity which likely affects firm behavior. As I will show later, failing to account for this input heterogeneity can lead to significant biases in estimates of productivity. Second, the fact that firms make extensive margin make-or-buy decisions implies that inputs are substitutes. I will use my structural model to test whether labor and intermediates are gross substitutes or complements. I will also show that when measuring elasticities of substitution, failing to account for the extensive margin which is so prominent in table 1 will lead to biased estimates.

## 2.4 Changes in Input Composition over Time

As shown above, firms exhibit an abundance of heterogeneity in input usage and internal structure in the cross section. Here I show that these distributions are changing over time as firms respond to changes in prices, productivity and market conditions by adjusting their optimal input mix. While changes over time differ by firm, the overall trend is an increase in concentration and a shift towards the firm’s core competencies, which I define as an increasing employment share of *primary labor* occupations relative to total employment.

These trends can be clearly seen in both panels of figure 1. The left panel plots

Figure 1: Changes in occupational concentration and employment over time

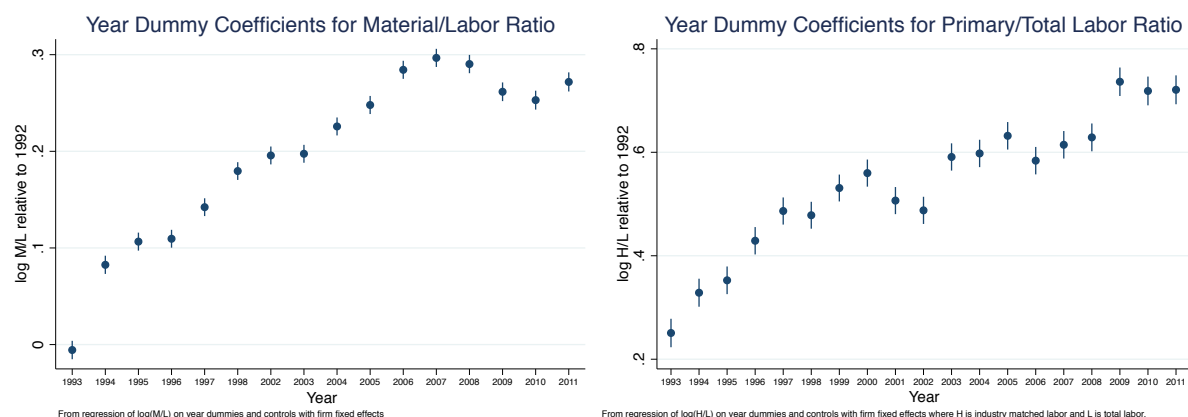


two variables. The first is the average number of occupations employed at the 2-digit level. This has been trending down between 1995 and 2009, from a high of around 15 occupations per firm down to just above 10 in 2009 – a 30% decrease over 15 years. The second is the average occupational Herfindahl index, which is a measure of occupational concentration within firms. A value of 1 means that a firm only employs a single 2-digit occupation. A value close to 0 implies that a firm employs equal shares of many occupations. Over this period, the herfindahl index has increased from about 0.265 to 0.39, a significant growth in within-firm occupational concentration. Note that both of these variables are calculated using a balanced panel of large firms, so that these trends are not due to firm exit or entry, but rather within-firm changes in composition. These calculations are also done with a time-consistent set of occupation codes, so this also does not include changes in occupational definition. The second panel of figure 1 shows the change in number of occupations employed in greater detail using the same balanced panel of large firms (defined as firms with > 50 employees in both 1995 and 2009). While a few firms became increasingly vertically integrated over this period by increasing the set of occupations employed in-house, the vast majority became more concentrated, shedding two-digit occupations. As argued above and in the model, I propose that this is due to firms switching from employing intermediate labor to purchasing intermediates from other firms.

The final key fact that I describe is that firms are increasingly substituting away from intermediate labor in favor of purchased intermediates and their own primary labor. To show this, I perform a series of regressions of the intermediate-labor ratio ( $M/L$ )<sup>7</sup> on year

<sup>7</sup>The  $M/L$  ratio is deflated intermediate expenditure ( $M$ ) divided by employed labor inputs ( $L$ ).

Figure 2: **Change in Materials to Total Labor Ratio over time**



Note: The left panel shows the year coefficients from a regression of  $\log(M/L)$  on year dummies and controls. The right panel is from a regression of  $\log(H/L)$  on year dummies and controls. Vertical lines indicate 95% confidence intervals.

and a set of controls and fixed effects. This results can be seen in table 2, where the M/L ratio for the average firm is increasing by 2% a year, controlling for firm level controls and fixed effects. The ratio of materials to capital and investment is also increasing. The left panel of figure 2 plots results of the same regression on year dummies, showing that the M/L ratio has increased by about 30% relative to 1992, and that it's also slightly pro-cyclical, in that it declined slightly in the great recession. The final two columns show that intermediate expenditure is also growing relative to capital and investment over this same period.

Table 3 shows the results of a similar regression, but this time looking at the ratio of primary labor (H) to total labor (L), where primary labor is the occupation set which is matched to the firm's industry, as described in section 2.2. Here, the ratio of primary labor (H) to total labor has also been increasing by about 3% a year (column 3). Column 6 also shows that the ratio of purchased intermediates (M) to intermediate labor (L-H) has been increasing at 3.8% a year on average. The right panel of figure 2 plots the regression in column 3 of table 3 on year dummies, showing that the share of primary labor in total labor has increased by about 60-70% since 1992.

Table 2: **Materials to Labor Ratio**

VARIABLES	(1) M/L	(2) M/L	(3) M/L	(4) M/L (Srv.)	(5) M/L (Mfr.)	(6) M/K	(7) M/I
Year	0.0146 (0.0002)	0.0141 (0.0002)	0.0204 (0.0004)	0.0166 (0.0006)	0.0221 (0.0003)	0.0298 (0.0004)	0.0696 (0.0013)
Observations	293,069	278,373	47,919	33,514	64,641	276,377	160,043
Firm FE	YES	YES	YES	YES	YES	YES	YES
Addtl. Controls	NO	YES	YES	YES	YES	YES	YES
Firm Size	> 10	> 10	> 50	> 10	> 10	> 10	> 10
Industries	All	All	All	Services	Manufacturing	All	All

Note: Firm size refers to total employment. Additional controls include revenues capital stock and firm size. The dependent variables (M/L) are all expressed in logs, so the coefficient estimates represent percentage change. Standard Errors are reported in parentheses.

Table 3: **Primary Labor to Total Labor Ratio**

VARIABLES	(1) H/L	(2) H/L	(3) H/L	(4) H/L (Srv.)	(5) H/L (Mfr.)	(6) M/(L-H)	(7) M/L
year	0.0233 (0.0004)	0.0261 (0.0004)	0.0278 (0.0010)	0.0456 (0.0009)	0.0189 (0.0005)	0.0380 (0.0004)	0.0213 (0.0003)
Observations	108,358	101,835	26,446	35,560	65,966	101,816	102,029
Firm FE	YES	YES	YES	YES	YES	YES	YES
Addtl. Controls	NO	YES	YES	YES	YES	YES	YES
Firm Size	> 10	> 10	> 50	> 10	> 10	> 10	> 10
Industries	Matched	Matched	Matched	Services	Manufacturing	Matched	Matched

Note: Firm size refers to total employment. Additional controls include revenues capital stock and firm size. Here H is industry-matched primary labor and L is total labor. Matched Services are: Transportation Storage ICT Legal Accounting Architecture Engineering Marketing Training Security Cleaning. Manufacturing includes: Food Textiles Clothing Wood Paper Extraction Tools Furniture Machinery Consumer Goods. The dependent variables (H/L) are all expressed in logs, so the coefficient estimates represent percentage change. Standard Errors are reported in parentheses.

### 3 Standard Models of Production

In this section I first lay out a general production framework and establish notation. I then review the standard approaches to modeling production and discuss why they may fail to account for the data patterns discussed in section 2.

#### 3.1 Basic Production Framework

The basic environment is an economy with a set  $\mathcal{H}$  of industries and set  $\mathcal{L}$  of labor types, where each industry  $i \in \mathcal{H}$  consists of  $J_i$  firms. Each firm  $j \in J_i$  produces some quantity of a differentiated product  $Y_{ji}$  using a vector of capital inputs  $\{K_{kj}\}_{k \in \mathcal{K}_i}$ , a vector of labor inputs  $\{L_{\ell j}\}_{\ell \in \mathcal{L}_i}$  and a vector intermediate goods and services  $\{Q_{qj}\}_{q \in \mathcal{Q}_i}$  purchased from firms in the same or other industries. Here  $\mathcal{K}_i$ ,  $\mathcal{L}_i$ , and  $\mathcal{Q}_i$  denote the input sets of capital goods, labor types, and intermediate goods/services respectively, required for production of output in industry  $i$ . To fix concepts, the input sets for coffee shops may include espresso machines, coffee beans and retail labor (baristas), but not titanium centrifuges, propellers or aerospace engineers, which are all integral inputs in the aerospace industry. This provides the following general production function:

$$Y_{ji} = F_{ji}(\{K_{kj}\}_{k \in \mathcal{K}_i}, \{L_{\ell j}\}_{\ell \in \mathcal{L}_i}, \{Q_{qj}\}_{q \in \mathcal{Q}_i}) \quad (1)$$

where in principle the function  $F$  can also differ across time, and may embody one or more dimensions of unobserved firm-level efficiency. In the following sections I suppress the industry and time notation unless essential to the exposition. In general, all parameters vary at the industry level, while all inputs, outputs and efficiency terms vary across firm, industry and time. Also, for the duration of the paper, I will use the word "intermediate" to refer strictly to physical and service inputs purchased from external firms, in contrast to labor employed in-house which also acts as an input into production.

#### 3.2 Cobb-Douglas Production Functions

In empirical applications,  $F_{jit}$  is often specified as a Cobb-Douglas function of aggregates,

$$F_j(\{K_{kj}\}_{k \in \mathcal{K}_i}, \{L_{\ell j}\}_{\ell \in \mathcal{L}_i}, \{Q_{qj}\}_{q \in \mathcal{Q}_i}) = K_j^{\beta_K} L_j^{\alpha_L} Q_j^{\alpha_Q} e^{\nu_j} \quad (2)$$

where  $\nu_j$  is a Hicks-neutral technical efficiency term. Disaggregated inputs are represented by “input indices”  $K_j$ ,  $L_j$ , and  $Q_j$ , where the intermediate index (for example) is commonly represented as the sum of the disaggregated intermediates, weighted by their price (i.e.: total expenditure on all intermediates). This specification is convenient and easy to estimate, but it has several serious shortcomings.

The Cobb-Douglas functional form imposes the assumption that the elasticity of substitution between any two inputs is equal to one. Similarly, the cross-price elasticity of demand for each input relative to the others is strictly negative for profit maximizing firms, implying that all goods are gross complements<sup>8</sup>. For example, the short run change in demand for labor  $L_j$  in response to a change in the price of intermediates  $P^Q$  for a profit-maximizing price-taking firm,<sup>9</sup>

$$\epsilon_{P^Q}^{L_j} \equiv \frac{\partial L_j}{\partial P^Q} \frac{P^Q}{L_j} = -\frac{\alpha_Q}{1 - \alpha_Q - \alpha_L} \quad (3)$$

is negative and independent of relative prices or any firm heterogeneity. This restriction on substitution patterns may not hold in the data<sup>10</sup> and seems at odds with the outsourcing and make-or-buy literature which is predicated on the notion that labor and intermediates may be gross substitutes.

The Cobb-Douglas and other common functional forms such as the trans-log also are unable to rationalize the corner solutions seen in the disaggregated data, as both are undefined if any input is zero. Since the zeros are likely endogenous choices, discarding undefined observations may lead to biased parameter estimates or too few observations.<sup>11</sup> Assuming the elasticity of substitution is one for all inputs may also lead to misspecification bias and spurious measurements of productivity.<sup>12</sup>

<sup>8</sup>Of course, these inputs can still be net substitutes in the Cobb-Douglas setting

<sup>9</sup>This expression comes from the fact that labor demand for a price-taking profit-maximizing firm with the production function in 2, output price  $P$  and fixed capital is

$$L_j^* = \frac{\alpha_L}{W_j} \left[ PK_j^{\beta_K} e^{\nu_j} \left( \frac{\alpha_L}{W_j} \right)^{\alpha_L} \left( \frac{\alpha_Q}{P^Q} \right)^{\alpha_Q} \right]^{\frac{1}{1 - \alpha_Q - \alpha_L}}$$

Similar expressions implying gross substitution result in settings where firms set prices as well – see main model.

<sup>10</sup>The Cobb-Douglas assumption has been challenged many times both at the aggregate/macroeconomic level (see [Antras, 2004](#)) and at the firm or micro level (recently by [Doraszelski and Jaumandreu, 2018](#))

<sup>11</sup>In the Danish data, zero firms employ both labor and intermediates for every task in table 1.

<sup>12</sup>See appendix D for a discussion and example.

# 4 A Task-level Model of Production and Outsourcing

This section develops a tractable framework which addresses the facts shown in section 2 and the issues with standard approaches discussed in section 3. In particular, a primary purpose of this paper is to develop a tractable framework for estimating production functions which accounts for 1) firm-level heterogeneity in input mix, 2) extensive-margin outsourcing, and 3) flexible substitution patterns between disaggregated inputs. With these goals in mind, this paper develops a "task-matched" CES framework which is a straightforward generalization of the disaggregated Cobb-Douglas framework common in the literature.

## 4.1 Production

The basic environment is the same as specified in section 3.1, with the key difference that each firm requires an industry-specific set of input "tasks"  $\mathcal{H}_i$  (with cardinality  $H_i$ ) which correspond to the output of different sectors  $h \in \mathcal{H}$  in the economy. I specify the physical production function for firm  $j$  in industry  $i$  in period  $t$  in the following way:

$$Y_{jt} = K_{jt}^\beta \prod_{h \in \mathcal{H}_i} M_{hjt}^{\alpha_h} e^{\omega_{jt}} e^{\varepsilon_{jt}} \quad (4)$$

where each flexible input task  $M_{hjt}$  is a CES mix of intermediates  $Q_{hjt}$  purchased from industry  $h$ , and/or task-specific labor  $L_{hjt}$ <sup>13</sup>

$$M_{hjt} = \left( \gamma_h (e^{z_{hjt}} L_{hjt})^{\rho_h} + (1 - \gamma_h) Q_{hjt}^{\rho_h} \right)^{1/\rho_h} \quad (5)$$

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<sup>13</sup>For example, input  $M_{hjt}$  may be the quantity of transportation inputs required by the firm. These transportation inputs are a CES combination of services provided by in-house transportation labor  $L_{hjt}$  (such as truck drivers) and goods/services purchased from the transportation sector  $Q_{hjt}$  (such as long-distance shipping).

and  $K_{jt}$  is a standard measure of aggregate capital<sup>14</sup> which I assume is predetermined.<sup>15</sup> The parameter  $\rho_h$  determines the elasticity of substitution between purchased intermediates and labor of type  $h$ , which are both variable (or *flexible*) inputs.  $\alpha_h$  and  $\gamma_h$  are the scale and distribution parameters for each task-matched set of labor and intermediates which, along with  $\rho_h$ , are allowed to vary by industry.  $z_{hjt}$  represents firm-task specific labor enhancing productivity relative to purchased intermediates<sup>16</sup>. I follow the standard assumptions for the Hicks neutral productivity term, which is represented by a known component  $\omega_{jt}$  (assumed to be first-order Markov), and an ex-post i.i.d. productivity shock  $\varepsilon_{jt}$ .

This production framework has several key implications and benefits. First, firms are differentiated by a vector of task-augmenting productivity terms  $\{z_{hjt}\}_{h \in \mathcal{H}_i}$ . Heterogeneity in task-efficiency (along with prices) will explain differences in input composition across firms and time. Second, this framework nests as a special case a disaggregated Cobb-Douglas production function<sup>17</sup> (as  $\rho_h \rightarrow 0$ ),

$$Y_{jt} = K_{jt}^\beta \prod_{h \in \mathcal{H}_i} L_{hjt}^{\alpha_h \gamma_h} Q_{hjt}^{\alpha_h (1 - \gamma_h)} e^{\tilde{\omega}_{jt}} e^{\varepsilon_{jt}} \quad (6)$$

as well as Leontief ( $\rho_h \rightarrow -\infty$ ) and linear ( $\rho_h \rightarrow 1$ ) production functions. This allows me to cleanly test the restrictions which are embodied in much of the existing empirical literature on production functions. In particular, I use this disaggregated Cobb-Douglas formulation as a “benchmark” against which to compare my flexible framework. Third, unlike Cobb-Douglas or trans-log functions, the matched CES production function is still defined for firms which either produce an entire task in-house ( $Q_{hjt} = 0$ ) or outsource the entire task ( $L_{hjt} = 0$ ). With the addition of fixed/adjustment costs (see section 4.3.1), the model is able to rationalize the endogenous corner solutions (zeros) observed in the data. Fourth, this nested structure implies that the production function is *weakly separable* in the different tasks, which implies that the firm’s problem of input demand

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<sup>14</sup>My theory easily extends to the case where capital is also task-specific and flexibly substitutable with labor/intermediates. I provide details and discuss why I prefer the aggregate specification in appendix B.

<sup>15</sup>By *predetermined* I mean the level of capital in period  $t$  is fixed in period  $t - 1$ . By *flexible* I mean that the input is chosen in period  $t$  and doesn’t depend on past values of itself. See appendix E for details.

<sup>16</sup>This term encompasses any firm-level unobserved heterogeneity which leads firms to differ in their optimal labor mix for that input task given expected wages. This could include firm-level differences in labor/management productivity, differences in the relative importance of labor in the firm or industry production technology, or unobserved specification/measurement error.

<sup>17</sup>Here  $\tilde{\omega}_{jt} = \omega_{jt} \sum_h z_{hjt}$  subsumes the task-enhancing productivity terms.



can be broken into multiple stages, which I discuss in section 4.3. This will allow me to estimate the parameters for each task separately. Finally, under some conditions, the CES aggregator in labor and intermediates can be seen as a first-order approximation of an arbitrary production function in those same factors<sup>18</sup>, and can be built up from micro-foundations.<sup>19</sup>

Few data sets actually include input use at a disaggregated level. However, the implications and benefits of using this framework are not conditional on having such data. In the usual case where data is only available for aggregate labor and intermediate expenditure, I show<sup>20</sup> that the single-task flexible framework can be expressed as follows,

$$Y_{jt} = K_{jt}^{\beta} M_{jt}^{\alpha} e^{\tilde{\omega}_{jt}} e^{\varepsilon_{jt}} = K_{jt}^{\beta} \left( X_{jt}^Q \right)^{\alpha} (1 - S_{jt})^{-\frac{\alpha}{\rho}} a_t e^{\tilde{\omega}_{jt}} e^{\varepsilon_{jt}} \quad (7)$$

where  $X_{jt}^Q$  is total expenditure on intermediates,  $S_{jt}$  is the labor share in total variable expenditure, and  $a_t$  subsumes parameters which may vary over time. This specification has the benefit of being easily estimated in log-linear form, while still retaining the flexibility of the task-matched CES function. In the results and applications sections, I show that using this specification to allow for substitution over aggregate inputs results in substantially different estimates of firm efficiency.<sup>21</sup> It also, like the disaggregated specification, can flip the sign on estimated elasticity terms. To give a direct comparison to the strictly negative Cobb-Douglas result in section 3, the short-run cross-price elasticity of demand in the aggregated single-task case is

$$\epsilon_{P^Q}^{L_j} \equiv \frac{\partial L_j}{\partial P^Q} \frac{P^Q}{L_j} = \left( \frac{\rho}{1 - \rho} - \frac{\alpha}{1 - \alpha} \right) (1 - S_{jt}) \quad (8)$$

which can be either positive or negative, depending on the elasticity of substitution, scale parameter, and returns to scale.<sup>22</sup>

While this generalized framework still embodies strong restrictions on the production technology – notably a unitary elasticity of substitution between aggregate tasks – it

<sup>18</sup>See Doraszelski and Jaumandreu (2018) for a discussion.

<sup>19</sup>Suppose each aggregate task is produced using a continuum of sub-tasks. Each sub-task can be performed by a team of in-house task-specific labor types (transportation managers, logistics clerks, truck drivers) or outsourced to another firm. Rosen (1978) provides conditions on the structure of relative productivity over the task continuum under which aggregate task output is CES in labor and intermediates.

<sup>20</sup>See Appendix H for a derivation in the  $H_i$ -task case and a discussion of estimation strategy.

<sup>21</sup>This is the specification I use when estimating the effects of tariffs on productivity in Appendix I

<sup>22</sup>See section 6.2 for the multi-input case, results and further discussion.

proves to be most convenient in terms of tractability, identification and parsimony. I argue that allowing for CES aggregation of task-matched labor and intermediates is sufficient for the task at hand, which is to estimate and control for the heterogeneous input demand, substitution and outsourcing patterns seen in the disaggregated data.

## 4.2 Output Demand

The main identification strategy used in this paper relies on firms' profit maximizing behavior. As such, I follow [Klette and Griliches \(1996\)](#), [De Loecker \(2011\)](#), and [Halpern, Koren and Szeidl \(2015\)](#) in assuming that firms face a simple downward sloping demand curve, with  $Y_{jt}(P_{jt}^o) = \psi_{jt}(P_{jt}^o)^{-\eta^d}$ . Here  $P_{jt}^o$  is the firm's output price relative to some industry price index,  $\psi_{jt}$  is a firm-specific demand shifter and  $\eta^d$  is the industry-level price elasticity of demand.<sup>23</sup> We can then write the firm's *revenue production function* as

$$R_{jt} \equiv P_{jt}^o * Y_{jt}(P_{jt}^o) = \psi_{jt}^{1-\theta} \left[ K_{jt}^\beta \prod_{h \in \mathcal{H}_i} M_{hjt}^{\alpha_h} e^{\omega_{jt}} e^{\varepsilon_{jt}} \right]^\theta \quad (9)$$

where  $\theta \equiv (\eta^d - 1)/\eta^d$ . Note that  $\theta = 1$  would imply perfect competition. Since I am working with revenues, this is one of the main equations I will take to the data. However, I differ from the cited papers in that I am able to use data on prices and sales to estimate  $\eta^d$  (and thus  $\theta$ ) directly rather than recovering them from the supply side.

## 4.3 Input Factor Demand

The task-matched production framework (along with some price and timing assumptions) provides an input demand system which forms the basis of my main estimation strategy. My approach relies on the property of weak separability in tasks embodied in the production function. Weak separability implies that the demand for any particular type of labor or intermediate depends only on the relative prices/productivity of the other sub-task inputs ( $L_{hjt}$  or  $Q_{hjt}$ ) and overall demand for the task aggregate  $M_{hjt}$ .<sup>24</sup> Importantly, this

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<sup>23</sup>This basic assumption on demand can be derived from both a CES or a Logit demand system. The former is more convenient when output prices are unobserved (as in [De Loecker, 2011](#)), while the latter is perhaps preferable when output prices and quantities are known, allowing  $\eta^d$  to be estimated directly from production data.

<sup>24</sup>See [Nadiri \(1982\)](#) and [Varian \(1992\)](#). I formally state the definition, proposition and proof of separability in appendix C

means that the firm’s input choice problem for each task can be broken up into several stages, across which their information set may evolve. Each of these stages provides a key relationship which I employ in estimating the model.

The three production stages and associated timing assumptions<sup>25</sup> are as follows: First, firms choose the level of each input  $M_{hjt}$  conditional on firm productivity  $\omega_{jt}$  and expected prices/wages. This provides the expenditure share equations which I use to estimate the scale parameters  $\alpha_h\theta$ . Second, firms observe input prices  $P_{ht}$  and task productivity  $z_{hjt}$  and then choose how to acquire each input (the make-or-buy decision). Third, conditional on the make-or-buy choice, firms observe wages  $W_{hjt}$  and decide how much labor and intermediates of each type to use. This intensive-margin choice provides the input share equations which I use to estimate  $\rho_h$  and thus the elasticity of substitution.

### 4.3.1 Firm Scale and the Make-or-Buy Decision

In the first stage, I assume that firms choose optimal input levels  $M_{hjt}^*$  under price uncertainty, since the cost of input  $h$  depends on wages, prices and task-productivity which are not observed in the first stage. The solution to the firm’s input choice is then the first order condition for  $M_{hjt}$ , or the *Expenditure Share Equation*,

$$M_{hjt}^* = \alpha_h\theta\mathbb{E}[R_{jt}]\mathbb{E}[P_{hjt}^I]^{-1} \quad (10)$$

which I will use to estimate  $\alpha_h\theta$ .

Given optimal input levels  $M_{hjt}^*$  from the first stage, the firm then observes input prices  $P_{ht}$  and task productivity  $z_{hjt}$  and chooses the cost minimizing arrangement {Buy, Buy and Make, Make} for each of the  $N$  tasks. I refer to the choice of buying and making as “Both” going forward.

It’s important to note that the CES structure of this model does not by itself rationalize extensive margin make-or-buy decisions by the firm. The firm will always optimally require some positive amount of both  $L_{hjt}$  and  $Q_{hjt}$  regardless of the relative prices. Here I rationalize outsourcing by viewing the choice of input production technology as embodying some sort of fixed or adjustment costs. If a firm wishes to hire labor and run its own accounting department, there is a fixed cost  $f_{hjt}^L$  of doing so, which could

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<sup>25</sup>While I call these “timing” assumptions, one could also think of this multi-stage decision process as reflecting decisions made at different levels of the firm. See appendix E for details and a formal statement of the assumptions on timing and prices.

include capital rental/setup, hiring costs, management costs, etc. Similarly, there is a fixed cost  $f_{hjt}^Q$  of purchasing intermediates, which could represent search or contracting costs. I allow these costs to differ by firm, task and year. Let  $\mathcal{D}_{hjt} \in \{\text{Buy, Both, Make}\}$  represent the choice of procurement technology made by the firm. Given the assumptions thus far, and the solution to equation 10, the cost of each procurement technology is as follows:

$$\text{Cost}(\mathcal{D}_{hjt} | M_{hjt}^*) = \begin{cases} P_{ht} M_{hjt}^* (1 - \gamma_h)^{-\frac{1}{\rho_h}} + f_{hjt}^Q & (\mathcal{D}_{hjt} = \text{Buy}) \\ P_{ht} M_{hjt}^* G_{hjt} + f_{hjt}^Q + f_{hjt}^L & (\mathcal{D}_{hjt} = \text{Both}) \\ \frac{\mathbb{E}[W_{hjt}]}{e^{z_{hjt}}} M_{hjt}^* \gamma_h^{-\frac{1}{\rho_h}} + f_{hjt}^L & (\mathcal{D}_{hjt} = \text{Make}) \end{cases} \quad (11)$$

where

$$G_{hjt} \equiv \left( \gamma_h^{\frac{1}{1-\rho_h}} \left( \frac{\mathbb{E}[W_{hjt}]}{e^{z_{hjt}} P_{ht}} \right)^{\frac{\rho_h}{\rho_h-1}} + (1 - \gamma_h)^{\frac{1}{1-\rho_h}} \right)^{\frac{\rho_h-1}{\rho_h}} \quad (12)$$

can be seen as the cost discount or benefit from doing both (stemming from the shape of the CES task function). Note that  $G_{hjt} \rightarrow 1$  if labor and intermediates approach perfect substitution ( $\rho_h \rightarrow 1$ ). The choice of procurement technology then depends on (expected) relative prices, firm productivity  $z_{hjt}$ , as well as the shape of the task production function for that task-industry pair (i.e.: the parameters  $\rho_h$  and  $\gamma_h$ ) and the fixed costs.

Figure 3: **Illustration of the Make-Both-Buy decision**

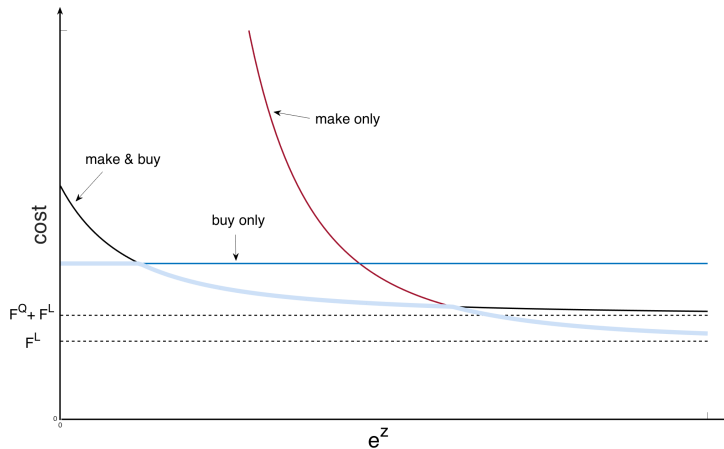


Figure 3 illustrates the relative cost curves as a function of firm productivity. As productivity goes to infinity, the marginal cost of an effective unit of labor goes to zero, in which case the cost of “make” asymptotes to the fixed cost of hiring labor  $f_{hjt}^L$  and the cost of “both” asymptotes to the sum of the fixed costs. The optimal choice of the

firm as a function of productivity is the lower envelope of these three curves, as shown by the light blue line in the figure. The figure makes several mechanisms clear. First, if the fixed cost of hiring labor is too high, firms will always find it optimal to outsource the task. The location of the make & buy curve relative to the others depends on  $\rho_h$ . As  $\rho_h \rightarrow 1$ , the cost of doing both shifts up until the lower envelope curve only involves the extensive margin technologies (Perfect Substitution). As  $\rho_h$  decreases, the cost of doing both shifts down until it is always optimal to do both (Cobb-Douglas/Leontief).

This cost-minimization problem provides a set of productivity cutoffs which characterize the firm’s optimal choice,

$$\text{Cost(Buy)} < \text{Cost(Both)} \iff z_{hjt} < \tilde{z}_{hjt}^1 \quad (13)$$

$$\text{Cost(Both)} < \text{Cost(Make)} \iff z_{hjt} < \tilde{z}_{hjt}^2 \quad (14)$$

$$\text{Cost(Buy)} < \text{Cost(Make)} \iff z_{hjt} < \tilde{z}_{hjt}^3 \quad (15)$$

which I derive explicitly in section 5.3.1. For example, the firm chooses to “Buy” input  $h$  if and only if both conditions 13 and 15 hold. Given equation 12, these two conditions can be rearranged and inverted to give the following productivity cutoff rule:  $z_{hjt} < \min\{\tilde{z}_{hjt}^1, \tilde{z}_{hjt}^3\}$ , where the cutoff terms depend generally on expected wages, prices, firm scale and fixed costs. These three cutoffs correspond to the cost-curve intersections on figure 3. Similarly, the firm will only choose to do Both if  $\tilde{z}_{hjt}^1 < z_{hjt} < \tilde{z}_{hjt}^2$  and will only choose to Make if  $z_{hjt} > \max\{\tilde{z}_{hjt}^3, \tilde{z}_{hjt}^2\}$ . Modeling the extensive margin decision in this simple way will allow me to control for selection bias when estimating the substitution parameters (see section 5.3), and is the principle innovation provided by this paper.

### 4.3.2 Labor and Intermediates

Given the choice of procurement technology  $\mathcal{D}_{hjt}$ , the firm then observes wages  $W_{hjt}$ .<sup>26</sup> The optimal choice of labor and intermediates for the two extensive margin cases are as follows:

$$(L_{hjt}^*, Q_{hjt}^*) = \begin{cases} (0, M_{hjt}^* (1 - \gamma_h)^{-1/\rho_h}) & \text{if } \mathcal{D}_{hjt} = \text{Buy} \\ (M_{hjt}^* \gamma_h^{-1/\rho_h} e^{-z_{hjt}}, 0) & \text{if } \mathcal{D}_{hjt} = \text{Make} \end{cases}$$

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<sup>26</sup>I assume that firm-task specific wages  $W_{hjt}$  are a function of some common market component  $W_{hit}$ , firm productivity and a firm-task component  $\Theta_{hjt}$  which may represent compensating differentials or differences in labor market tightness across locations. See appendix E for details. While firms have some market power in setting wages, I assume wages are fixed in stage 3 when firms are deciding the input ratio for  $h$ .

If the firm decides to both hire labor in-house and purchase some amount of the input task on the market, then the firm's optimal choice of each is determined by the firm's cost minimization problem with respect to input task requirement  $M_{hjt}^*$ . Optimal labor and intermediate demand is then,

$$L_{hjt}^* = X_{hjt} W_{hjt}^{-1} S_{hjt} \quad (16)$$

$$Q_{hjt}^* = X_{hjt} P_{ht}^{-1} (1 - S_{hjt}) \quad (17)$$

where  $X_{hjt}$  is total expenditure on input  $h$ ,  $X_{hjt}^L \equiv W_{hjt} L_{hjt}$  is expenditure on labor of type  $h$ , and  $S_{hjt} \equiv X_{hjt}^L / X_{hjt}$  is the labor share of total expenditure on  $h$ . Combining equations 16 and 17 provides the *Input Ratio Equation*<sup>27</sup>,

$$\frac{L_{hjt}}{Q_{hjt}} = \left( \frac{P_{ht}}{W_{hjt}} \right)^{\frac{1}{1-\rho_h}} \left( \frac{\gamma_h}{1-\gamma_h} \right)^{\frac{1}{1-\rho_h}} (e^{z_{hjt}})^{\frac{\rho_h}{1-\rho_h}} \quad (18)$$

This will be the key estimating equation, along with 9 and 10.

## 5 Estimation

Estimating the model proceeds in several steps. Firms in industry  $i$  have  $H_i$  input tasks which leads to the estimation of  $H_i$  expenditure share equations (10),  $H_i$  input ratio equations (18), and one revenue production function (9). I first recover the  $H_i$  scale parameters ( $\{\alpha_h \theta\}_{h=1}^{H_i}$ ) using the set of expenditure share equations. Next I estimate the substitution parameters (notably  $\{\rho_h\}_{h=1}^{H_i}$ ) using the input ratio equations. This involves addressing the selection bias which stems from the make-or-buy decision and is my main methodological contribution. While my main analysis does not require estimating the full revenue production function, I discuss its estimation and an application in Appendices H and I.

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<sup>27</sup>To see this, note that optimal expenditure shares  $S_{hjt}$  are functions of wages, prices and task productivity:

$$S_{hjt} \equiv \frac{\gamma_h^{\frac{1}{1-\rho_h}} \left( \frac{W_{hjt}}{e^{z_{hjt}}} \right)^{\frac{\rho_h}{\rho_h-1}}}{\left( \gamma_h^{\frac{1}{1-\rho_h}} \left( \frac{W_{hjt}}{e^{z_{hjt}}} \right)^{\frac{\rho_h}{\rho_h-1}} + (1-\gamma_h)^{\frac{1}{1-\rho_h}} P_{ht}^{\frac{\rho_h}{\rho_h-1}} \right)}$$

Plugging this into equations 16 and 17 and dividing one by the other provides 18

## 5.1 Scale, Demand, and Wages

The assumption that inputs are flexible allows me to estimate all of the  $\alpha_h\theta$  terms with a standard expenditure share approach. The main idea is that under some conditions, rearranging and taking expectations of equation 10 provides  $\alpha_h\theta = \mathbb{E}[X_{hjt}/R_{jt}] \tilde{\mathcal{E}}_h^{-1}$ , where  $\tilde{\mathcal{E}}_h$  is a constant which I can recover from the distribution of price and revenue uncertainty.

I estimate the industry-level demand elasticity  $\eta_i$  and firm-level demand shifters  $\psi_{jt}$  using a simple logit demand model and firm-level data on output quantities. This provides estimates of  $\hat{\theta}$  for each industry which I can use with  $\widehat{\alpha_h\theta}$  to back out the physical production scale parameters  $\hat{\alpha}_h$ . Finally, I specify a firm's expected wage for a particular task  $h$  as  $\mathbb{E}[W_{hjt}] = g_w(W_{hit}, z_{hjt}, \omega_{jt}, \mathbb{E}[\Theta_{hjt}])$  for some unknown function  $g_w$  which I approximate with a polynomial  $\hat{g}_w(h, i, t, W_{hjt-1}, R_{jt-1}, j)$ . Lagged wages, revenues and firm fixed effects proxy for unobserved productivity and labor market heterogeneity, and industry-task-year effects capture the average industry-task-year wage component. I assume that this specification matches how the firm itself calculates expected wages and use the predicted values from the wage regression in the estimation of the structural model. See appendix F for further details on how I estimate the scale, demand, and wage terms.

## 5.2 Substitution Parameters

The basic strategy for estimating the substitution parameters is to use the input ratio equations (18), where  $\rho_h$  is identified off of variation in input prices relative to the labor-intermediate demand ratio. However, there are several difficulties.

First, since firm-task productivity may be correlated with prices, OLS estimates of  $\rho_h$  will be biased. To deal with this issue, I assume the task specific labor-enhancing productivity term  $z_{hjt}$  follows an AR(1) process:  $z_{hjt} = z_h + \delta_h z_{hjt-1} + \zeta_{hjt}$  where the innovation term is i.i.d. normal  $\zeta_{hjt} \sim N(0, \sigma_h)$ . Given some substitution, we can then rewrite equation 18 in logs as

$$\ell_{hjt} - x_{hjt}^Q = a_{ht} - \frac{1}{1 - \rho_h} w_{hjt} + \frac{\delta_h}{1 - \rho_h} w_{hjt-1} + \delta_h (\ell_{hjt-1} - x_{hjt-1}^Q) + \frac{\rho_h}{1 - \rho_h} \zeta_{hjt} \quad (19)$$

where lower case letters represent logged variables and  $a_{ht}$  is a time-specific effect which

subsumes a set of fixed parameters. This assumption on  $z_{hjt}$  conveniently means that each of the  $H_i$  equations can be estimated independently. Also, while contemporaneous wages are still potentially correlated with  $\zeta_{hjt}$ , the assumption on  $\zeta_{hjt}$  provides a set of potential instruments for  $w_{hjt}$ . In theory, any function of lagged variables which is correlated with current wages may work as an instrument since the productivity innovation  $\zeta_{hjt}$  is orthogonal to all lagged variables. In practice, I use lagged revenues, which are appropriate for two reasons. First, lagged revenues are uncorrelated with the error term by the timing assumptions. Second, they are correlated with wages, since wages are correlated with firm tfp  $\omega_{jt}$ , which is assumed persistent (first-order markov) and correlated with firm revenues.

The second problem is that the input ratio equation is only defined for firms which use both labor and intermediates. Since the choice to do both depends on prices and productivity, this introduces selection bias. To see this, note that we can express the innovation term in 19 as  $\zeta_{hjt} = \mathbb{E}[\zeta_{hjt} | \mathcal{D}_{hjt} = \text{Both}] + \tilde{\zeta}_{hjt}$  which gives us

$$\begin{aligned} \ell_{hjt} - x_{hjt}^Q = a_{ht} - \frac{1}{1 - \rho_h} w_{hjt} + \frac{\delta_h}{1 - \rho_h} w_{hjt-1} + \delta_h (\ell_{hjt-1} - x_{hjt-1}^Q) \\ + \frac{\rho_h}{1 - \rho_h} \mathbb{E}[\zeta_{hjt} | \mathcal{D}_{hjt} = \text{Both}] + \frac{\rho_h}{1 - \rho_h} \tilde{\zeta}_{hjt} \end{aligned} \quad (20)$$

which will be the main estimating equation for  $\rho_h$ . Recall from section 4.3.1 that the firm will only do Both if  $\tilde{z}_{hjt}^1 < z_{hjt} < \tilde{z}_{hjt}^2$ . Plugging in the AR(1) structure of  $z_{hjt}$ , we get that

$$\mathbb{E}[\zeta_{hjt} | \mathcal{D}_{hjt} = \text{Both}] = \mathbb{E}[\zeta_{hjt} | C_{hjt}^1 < \zeta_{hjt} < C_{hjt}^2] \quad (21)$$

for some firm-specific cutoffs  $C_{hjt}^1$  and  $C_{hjt}^2$ . This will not in general be zero, introducing selection bias into the estimation.

### 5.3 The Selection Problem

The standard way to correct for this sort of selection bias would be to estimate a two sided multi-stage Heckman correction as in the literature following Heckman (1979). I instead approach the problem from a parametric maximum likelihood perspective for several reasons. First, as I will show, the selection condition is a function of the same parameters which characterize the input ratio equation. As such, estimating selection and input choice jointly increases the efficiency of the estimation procedure. Second,



this approach allows me to recover the distribution of fixed costs and perform counterfactual experiments related to the firm's probability of outsourcing as a function of prices, demand, fixed costs and productivity.

### 5.3.1 Empirical Cutoffs

The core strategy to control for selection is to specify and estimate the firm's make-both-buy decision using maximum likelihood<sup>28</sup>. In order to do this, I need to fully specify the productivity cutoffs discussed in section 4.3.1. Since the main estimating equation is in terms of  $\zeta_{hjt}$ , I can plug in the AR(1) structure of  $z_{hjt}$ , providing the following three cutoff terms:  $C_{hjt}^1$ ,  $C_{hjt}^2$ ,  $C_{hjt}^3$ , where for example,  $C_{hjt}^1 = \tilde{z}_{hjt}^1 - z_{hjt-1} - \bar{z}_h$ . It is important to note that each is a function of expected wages, total input expenditure and fixed costs. For example,  $C_{hjt}^1(f_{hjt}^L, \mathbb{E}[W_{hjt}], P_{ht})$  is monotone increasing in expected wages and  $f_{hjt}^L$ , and monotone decreasing in intermediate price. This is intuitive – as the fixed and variable costs of hiring labor increase, a firm will need to be more productive in order for hiring both labor and intermediates to be cheaper than just buying. Similarly,  $C_{hjt}^2(f_{hjt}^Q, \mathbb{E}[W_{hjt}], P_{ht})$  is monotone decreasing in prices and  $f_{hjt}^Q$  and increasing in expected wages. As the fixed and variable costs of purchasing intermediates increase relative to the cost of labor, even lower productivity firms will find it cost effective to do everything in house.

The fact that  $\zeta_{hjt}$  is normally distributed provides the following choice probabilities. Note that here  $\Phi()$  represents the CDF of the standard normal distribution, and that I am ignoring for now the stochastic nature of the fixed costs.

$$\begin{aligned} \Pr(\mathcal{D}_{hjt} = \text{Buy}) &= \Pr(\zeta_{hjt} < \min\{C_{hjt}^1, C_{hjt}^3\}) \equiv \Phi\left(\frac{\min\{C_{hjt}^1, C_{hjt}^3\}}{\sigma_h}\right) \\ \Pr(\mathcal{D}_{hjt} = \text{Both}) &= \Pr(C_{hjt}^1 < \zeta_{hjt} < C_{hjt}^2) \equiv \Phi\left(\frac{C_{hjt}^2}{\sigma_h}\right) - \Phi\left(\frac{C_{hjt}^1}{\sigma_h}\right) \\ \Pr(\mathcal{D}_{hjt} = \text{Make}) &= \Pr(\zeta_{hjt} > \max\{C_{hjt}^3, C_{hjt}^2\}) \equiv 1 - \Phi\left(\frac{\max\{C_{hjt}^3, C_{hjt}^2\}}{\sigma_h}\right) \end{aligned}$$

Note that since each cutoff term is a function of lagged task productivity  $z_{hjt-1}$ , the selection problem is identified off of the firms which choose Both in period  $t - 1$  and  $t$ , as well as the firms which chose Both in period  $t - 1$  but switched to Make or Buy in

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<sup>28</sup>I will actually estimate the ML model jointly with the input ratio equation using the scores of the LLH function as moments in the GMM procedure.

period  $t$ . In other words, the additional identification is coming from the “switchers” in the data – the firms which received productivity, wage or fixed cost shocks which pushed them over the cutoff into outsourcing or in-house production.

### 5.3.2 Unobserved Fixed Costs

While the firms observe their own productivity and fixed cost terms, both are unobserved by researcher. To deal with this issue, I assume that fixed costs  $f_{hjt}^L$  and  $f_{hjt}^Q$  follow an i.i.d. log-normal distribution, such that  $\log(f_{hjt}^x) \sim N(\bar{f}^x, \sigma_h^x)$  for  $x \in \{L, Q\}$ . This implies that not only is productivity stochastic, but so are the cutoff terms. Thus, for example, the probability that the cost of outsourcing was cheaper than the cost of doing both for a given firm is

$$\Pr(\zeta_{hjt} < C_{hjt}^1) = \int \Pr(\zeta_{hjt} < C_{hjt}^1(f)) \Pr(f^L = f) df$$

By the assumptions on  $\zeta_{hjt}$  and fixed costs, this becomes

$$\Pr(\zeta_{hjt} < C_{hjt}^1) = \int \Phi\left(\frac{C_{hjt}^1(f)}{\sigma_h}\right) \phi\left(\frac{\log(f) - \bar{f}^L}{\sigma_h^L}\right) df$$

where as before,  $\Phi$  is the CDF of the standard normal, and  $\phi$  is the PDF of the standard normal. Similar terms can be derived for the other probabilities.

Given the structure of the cutoffs and fixed costs described above, we can re-derive the choice probabilities in section 5.3.1 and derive the selection correction term in equation 21:

$$\mathbb{E}[\zeta_{hjt} | \mathcal{D}_{hjt} = \text{Both}] = \mathbb{E}[\mathbb{E}[\zeta_{hjt} | C_{hjt}^1(f_{hjt}^L) < \zeta_{hjt} < C_{hjt}^2(f_{hjt}^Q)]] \quad (22)$$

where the expectations are taken over  $\zeta_{hjt}$  and the two fixed cost distributions. Equation 22 is the selection control term which will be included in the input ratio equation in order to control for the selection bias.

## 5.4 Joint Estimation of Input Ratio and Selection Problem

The goal is to get consistent estimates of parameters  $\Omega_h = \{\rho_h, \delta_h, \sigma_h, \bar{f}_h^L, \sigma_h^L, \bar{f}_h^Q, \sigma_h^Q, a_{ht}\}$ , which I obtain using two key expressions. The first is the input ratio equation (20) which

provides the set of moment conditions

$$\mathbb{E}[\mathbb{Z}_{hjt}\tilde{\zeta}_{hjt}] = 0$$

where  $\mathbb{Z}_{hjt}$  is a vector of functions of the exogenous variables. In practice,  $\mathbb{Z}_{hjt}$  consists of lags of log wages, log revenue and log input ratios plus year indicators. I calculate the selection correction term using numerical integration over the distributions of  $\zeta_{hjt}$  and the fixed costs, given a guess of  $\Omega_h$ . It's important to remember that equation 20 is only defined for observations where firms choose both in two subsequent years. Let this set of observations be  $\mathcal{J}_h^{IR} = \{(j, t) \in \mathcal{J} \mid \mathcal{D}_{hjt-1} = \text{Both}, \mathcal{D}_{hjt} = \text{Both}\}$ , with  $J_h^{IR}$  the number of such observations and  $\mathcal{J}$  the overall set of firm-year observations. The empirical moments are then constructed as

$$\mathcal{M}_h(\Omega_h; \mathcal{Y}_h^{IR}) = \frac{1}{J_h^{IR}} \sum_{\mathcal{J}_h^{IR}} \mathbb{Z}_{hjt}\tilde{\zeta}_{hjt}$$

where  $\mathcal{Y}_h^{IR}$  is the data for observations  $\mathcal{J}_h^{IR}$ . The second expression is the likelihood function for the selection problem in section 5.3. Recall that the selection problem is defined over a different (super) set of observations relative to the input ratio equation. Let  $\mathcal{J}_h^{Sel} = \{(j, t) \in \mathcal{J} \mid \mathcal{D}_{hjt-1} = \text{Both}\}$  be the set of firm-year observations in which the firm chose Both in the previous period and *anything* in the current period, with  $J_h^{Sel} \geq J_h^{IR}$  the number of usable observations. Additionally define  $\mathcal{A}_{hjt}$  as an indicator function which equals one if  $\mathcal{D}_{hjt} = \mathcal{A}$  for  $\mathcal{A} \in \{\text{Buy}, \text{Both}, \text{Make}\}$ . Then the likelihood function is

$$\mathcal{L}(\Omega_h; \mathcal{Y}_h^{Sel}) = \prod_{\mathcal{J}_h^{Sel}} \Pr(\mathcal{D}_{hjt} = \text{Buy})^{\text{Buy}_{hjt}} * \Pr(\mathcal{D}_{hjt} = \text{Both})^{\text{Both}_{hjt}} * \Pr(\mathcal{D}_{hjt} = \text{Make})^{\text{Make}_{hjt}}$$

where the probabilities are over the distributions of productivity and fixed costs as defined as in section 5.3.2. The score of the log-likelihood,  $\mathcal{S}_h$  (an  $N_h^S$ -element vector), is then

$$\mathcal{S}_h(\Omega_h; \mathcal{Y}_h^{Sel}) \equiv \frac{\partial}{\partial \Omega_h} \log(\mathcal{L}(\Omega_h; \mathcal{Y}_h^{Sel}))$$

Let  $N_h^Z$  be the number of instruments for the input ratio equation, so that  $N_h^Q = N_h^Z + N_h^S$  is the total number of moments. This provides the GMM objective function

$$\mathcal{Q}(\Omega_h) = g(\Omega_h)' \hat{W}_n g(\Omega_h)$$

where  $g(\Omega_h) = [\mathcal{M}_h, \mathcal{S}_h]'$  is the  $N_h^Q \times 1$  vector of moments, and  $\hat{W}_h$  is a  $N_h^Q \times N_h^Q$  weighting matrix. I use a two-step estimator based on Hansen (1982), with the modification that the weighting matrix is block-diagonal, due to the two sets of moments being constructed with different sets of observations (though the observations used in the input ratio moments  $\mathcal{J}_h^{IR}$  is a subset of those used in the selection problem  $\mathcal{J}_h^{Sel}$ ).

## 5.5 Productivity

Given the preceding discussion on how to recover estimates of the scale and input substitution parameters, the only remaining components of the model to estimate are prices ( $P_{ht}$ ), and the task and firm-specific productivity terms ( $\gamma_h, z_{hjt}, \omega_{jt}$ ). The primary analysis in this paper does not require knowledge of the productivity terms, but I describe two methods for estimating the full revenue production function in Appendix H. The first method accounts for extensive margin selection by building upon first-stage estimates of the substitution and scale parameters from the previous section. The second method provides an alternate strategy for jointly estimating all of the model parameters when working with aggregate input data such that the extensive margin is not a concern. I apply the latter method to estimate the effects of tariff protection on productivity with flexibly substitutable inputs in Appendix I.

# 6 Results

This section presents the results from the model estimation. First I discuss the input substitution results, followed by a discussion of the labor demand elasticities, how they differ from previous estimates in the literature, and how they have changed over time.

## 6.1 Input Substitution

I estimate the model described in the previous sections for 4 different industries: Food Products, Wood & Paper Products, Heavy Industry and Extraction, and Tools, Machinery and Consumer Goods (which I also refer to as “Manufacturing”). As discussed in the estimation section, the parameters for each industry-task pair are estimated separately. Since there are 12 different inputs and 4 industries, this means that I am presenting

the results from roughly 50 different estimation procedures, each with 19 parameters to estimate, for a total of about 900 parameter estimates. Here I focus on the key objects of interest - the scale and substitution parameters  $\alpha_h\theta$  and  $\rho_h$ , as well as the associated elasticities of substitution. These results are spread across several tables. Table 4 presents the scale and substitution parameter estimates for all four industries using the full selection-correction model. Table 5 shows estimates of  $\rho_h$  for just the manufacturing industry, where  $\rho_h$  is estimated using several methods to demonstrate the bias from not correcting for endogeneity and selection. Table 6 presents the elasticities of substitution for all the tasks and industries. Table 7 has the results from an aggregate single input task model.

Table 4: Scale and Substitution Parameters ( $\alpha_h\theta$  and  $\rho_h$ ) for all Four Industries

Input Type	Scale ( $\alpha_h\theta$ )				Substitution ( $\rho_h$ )			
	Food	Wood	Heavy	Tools	Food	Wood	Heavy	Tools
Transportation	0.045 (0.002)	0.041 (0.002)	0.045 (0.002)	0.024 (0.001)	0.596 (0.000)	0.555 (0.011)	0.573 (0.023)	0.521 (0.011)
ICT	0.008 (0.000)	0.008 (0.001)	0.013 (0.000)	0.022 (0.001)	0.541 (0.002)	0.421 (0.032)	0.544 (0.010)	0.371 (0.019)
Legal & Accounting	0.007 (0.000)	0.007 (0.001)	0.014 (0.001)	0.013 (0.001)	0.488 (0.008)	0.563 (0.027)	0.510 (0.033)	0.545 (0.040)
Engineering	0.011 (0.001)	0.017 (0.002)	0.038 (0.002)	0.043 (0.001)	0.531 (0.024)	0.577 (0.008)	0.550 (0.025)	0.584 (0.003)
Marketing	0.030 (0.001)	0.009 (0.000)	0.022 (0.002)	0.019 (0.001)	0.693 (0.065)	0.719 (0.091)	0.681 (0.066)	0.614 (0.007)
Employment & Training	0.001 (0.000)	0.001 (0.000)	0.002 (0.000)	0.003 (0.001)	0.528 (0.051)	0.621 (0.063)	0.588 (0.015)	0.507 (0.025)
Security	0.003 (0.000)	0.001 (0.000)	0.004 (0.001)	0.009 (0.001)	0.422 (0.026)	0.452 (0.019)	0.505 (0.017)	0.433 (0.013)
Cleaning	0.010 (0.001)	0.004 (0.000)	0.005 (0.000)	0.006 (0.001)	0.581 (0.016)	0.457 (0.133)	0.490 (0.121)	0.478 (0.005)
Other Services	0.132 (0.004)	0.153 (0.003)	0.145 (0.002)	0.137 (0.001)	0.402 (0.000)	0.896 (0.383)	0.572 (0.000)	0.495 (0.001)
Food	0.121 (0.005)				0.741 (0.097)			
Wood & Paper	0.008 (0.001)	0.107 (0.005)	0.009 (0.000)	0.048 (0.003)	0.446 (0.156)	0.495 (0.010)	0.415 (0.031)	0.472 (0.006)
Heavy Industry	0.041 (0.002)	0.067 (0.004)	0.128 (0.003)	0.076 (0.002)	0.469 (0.043)	0.393 (0.007)	0.516 (0.013)	0.424 (0.014)
Tools, Machinery, Goods	0.033 (0.001)	0.071 (0.003)	0.072 (0.003)	0.164 (0.002)	0.614 (0.092)	0.665 (0.039)	0.543 (0.070)	0.590 (0.053)

Note: Standard Errors are reported in parentheses. The columns for Wood, Heavy Industry and Tools, Machinery, Goods do not have estimates for the Food Products input task as these industries do not typically buy or employ that input. The Cobb-Douglas benchmark is  $\rho_h \rightarrow 0$  while  $\rho_h \rightarrow 1$  implies perfect substitution and  $\rho_h \rightarrow -\infty$  implies Leontief complementarity.

Table 4 shows some of the key results from this paper. The first column lists the input type for which the estimation was done (i.e.:  $h$ ). Columns 2 through 5 show estimates of  $\alpha_h\theta$  for each input  $h$  across each industry. Columns 6 through 9 show estimates of  $\rho_h$  using the full selection-correction model developed in the previous section. The estimates of  $\rho_h$  are of particular interest, because they allow me to test whether or not the assumptions built into the standard Cobb-Douglas framework hold in the data. Recall that  $\rho_h \rightarrow 0$  corresponds to Cobb-Douglas, while  $\rho_h = 1$  is perfect substitution. The estimates I get in the full model are solidly between the two, ranging from roughly 0.4 to 0.8, which corresponds to elasticities of substitution between 1.6 and 4. The results mean that labor and intermediates are gross substitutes at the task-level, and that substitutability differs significantly across input tasks and industries. In all four industries, marketing labor is much more substitutable with purchased marketing services than ICT labor is relative to purchased ICT services. The estimates are all very precise and significantly different from both 0 and 1.

The estimates of  $\alpha_h\theta$  in columns 2 to 5 of table 4 are primarily useful for getting an idea of the relative importance of each task in each industry. For example, it's obvious that manufacturing goods and labor are the biggest input into manufacturing firms' production process, followed by heavy industry inputs (which includes labor and products related to raw materials, chemicals, etc). Of the service inputs, Engineering is the largest, followed by Transportation and ICT. Note that all of these estimates are deflated by the demand parameter  $\theta$ , which for the manufacturing industry I estimate to be 0.804 (from a demand elasticity of -5.124, see table 12 in Appendix F). Thus (for example) the physical production contribution of heavy industry inputs in manufacturing is actually  $0.076/0.804 = 0.095$ .

Table 5 presents estimates of  $\rho_h$  for the Tools, Machinery and Goods industry using three different estimators. The OLS estimates (column 2) are from a simple regression of the log input ratio ( $\log(L_h/X_h^Q)$ ) on log wages and time dummies (equation 19 without the lagged variables and transformed error term). The IR column refers to estimates using the GMM procedure in section 5.2, where  $\rho_h$  is estimated controlling for the endogeneity of wages, but not controlling for selection bias. The last column (IR+SEL) are the results from the full structural model (same as column 9 in table 4). Clearly the OLS estimates are suffering from significant biases. For the disaggregated inputs, the estimates range from  $-1.279$  to  $6.424$ , most of which are very imprecise. This is due to the correlation between wages and unobserved productivity  $z_{hjt}$ . Controlling for

endogeneity by transforming the error and instrumenting for wages leads to much more precise and reasonable estimates of  $\rho_h$ , with most between 0.8 and 1, but these estimates still suffer from selection bias. The upwards direction of this bias relative to estimates from the full model (last column) is because most of the firms missing from the "both" sample are low  $z_{hjt}$  firms who select out of employing labor. This positive relationship between  $z_{hjt}$  and selecting into the sample, along with the positive correlation between  $z_{hjt}$  and wages lead to an upwards bias relative to the selection-corrected estimates in the last column.

Table 5: Comparison of Estimated Substitution Parameters for **Tools, Machinery and Goods** Industry under different estimation assumptions.

Input Type	(OLS)	(IR)	(IR+SEL)
	$\rho_h$	$\rho_h$	$\rho_h$
Transportation	2.642 (0.460)	0.934 (0.049)	0.521 (0.011)
ICT	2.983 (0.442)	0.815 (0.063)	0.371 (0.019)
Legal & Accounting	-0.205 (0.138)	0.884 (0.031)	0.545 (0.040)
Engineering	3.556 (1.098)	0.871 (0.086)	0.584 (0.003)
Marketing	6.683 (5.714)	0.869 (0.224)	0.614 (0.007)
Employment and Training	-1.279 (1.399)	1.015 (0.029)	0.507 (0.025)
Security	2.084 (0.222)	1.055 (0.043)	0.433 (0.013)
Cleaning and Maint.	-0.744 (0.293)	0.830 (0.053)	0.478 (0.005)
Other Services	0.165 (0.061)	0.916 (0.028)	0.495 (0.001)
Wood and Paper	2.442 (0.653)	0.821 (0.094)	0.472 (0.006)
Heavy Industry	6.424 (5.260)	0.689 (0.226)	0.424 (0.014)
Tools, Machinery, Goods	0.466 (0.059)	0.827 (0.126)	0.590 (0.053)

Note: This table provides estimates of the substitution ( $\rho_h$ ) parameter under different estimation assumptions. Standard Errors are reported in parentheses.

Table 6 shows the estimated elasticities of substitution for all four industries. As hinted by the  $\rho_h$  estimates, most of the elasticities lie between 1.5 and 4, which is significantly larger than the Cobb-Douglas case which restricts these elasticities to equal 1. Note that these elasticities are significantly different from what has previously been

Table 6: Elasticities of Substitution between labor and intermediate inputs for each type

Input Type	Industry			
	Food	Wood	Heavy	Machinery
Transportation	2.48	2.25	2.34	2.09
ICT	2.18	1.73	2.19	1.59
Legal & Accounting	1.95	2.29	2.04	2.20
Engineering	2.13	2.36	2.22	2.40
Marketing	3.26	3.56	3.13	2.59
Employment & Training	2.12	2.64	2.43	2.03
Security	1.73	1.82	2.02	1.76
Cleaning	2.39	1.84	1.96	1.92
Other Services	1.67	9.62	2.34	1.98
Food	3.86			
Wood & Paper	1.81	1.98	1.71	1.89
Heavy Industry	1.88	1.65	2.07	1.74
Tools, Machinery, Goods	2.59	2.99	2.19	2.44

Note: Elasticities of substitution ( $\epsilon_{hi}$ ) are simple transformations of estimated elasticity parameters from table 4. In particular,  $\epsilon_{hi} = 1/(1 - \rho_{hi})$ . See section 6.1 for further discussion of these results.

estimated in the literature at the aggregate level (typically studies find elasticities of substitution  $< 1$  for aggregated labor and aggregated intermediates). I obtain different estimates for several reasons. First, my data is much more disaggregated, exposing intra-task substitution which may be difficult to detect at the aggregate level. Second, I employ a unique strategy for estimating the elasticity parameters, and third, previous studies have not explicitly accounted for extensive margin input selection and outsourcing. The heterogeneity in elasticities suggest that the effects of changes in prices, wages or productivities will have very different effects across different tasks and industries. Relative substitution elasticities appear to be consistent across industries, with ICT uniformly less substitutable than Transportation in all industries, while Transportation is in turn less substitutable than Marketing across the board.<sup>29</sup>

To demonstrate how this approach could be applied to standard firm-level data without information on disaggregated labor and intermediate inputs, I also estimate an aggregate input or single-task model, where I allow the aggregate labor and aggregate intermediate input indices to be flexibly substitutable. I estimate this model the same way as the disaggregated model, with the exception that I do not control for selection bias since every firm is at the intensive margin when looking at aggregate labor and intermediates. Notably, the results (table 7) for each industry lie in the same range as the

<sup>29</sup>The Food industry is the only one which employs or purchases a significant number of food-related inputs, which is why the other industries lack elasticities for food inputs (i.e.: Food  $\notin \mathcal{H}_{\text{Wood}}$ ).



selection-corrected estimates for the disaggregated model and solidly reject the Cobb-Douglas null hypotheses ( $\rho = 0$ ). This implies that controlling for flexible substitution may be important even with commonly available data on aggregate input use, and also that the results from such estimates are not too different from the substitutability results when looking at disaggregated input data. I demonstrate this idea in Appendix I where I show that allowing for flexible substitution when estimating the effect of tariffs on productivity provides significantly different results than the Cobb-Douglas benchmark.

Table 7: Estimates for Aggregate Input (Single-Task) Model.

Parameter	Food	Wood	Heavy	Machinery
$\alpha\theta$	0.450 (0.001)	0.486 (0.000)	0.497 (0.001)	0.564 (0.000)
$\rho$	0.417 (0.360)	0.653 (0.078)	0.568 (0.087)	0.620 (0.055)
Elasticity of Subs. ( $\epsilon$ )	1.715	2.882	2.315	2.632

Note: This table contains estimates of scale ( $\alpha\theta$ ) and substitution ( $\rho$ ) parameters for the model with a single aggregate input task. As in other tables, the elasticity of substitution term is calculated as  $\epsilon = 1/(1 - \rho)$ . Standard errors are in parenthesis.

## 6.2 Labor Demand Elasticities

Calculating labor demand elasticities is an important input into evaluating the effects of various policies which may affect wages or prices. One benefit of my framework is that I can not only recover estimates of own and cross-price elasticities which differ significantly from standard estimates using benchmark Cobb-Douglas or trans-log models, but also construct aggregate elasticities of demand up from the firm-task level elasticities. In this sense my exercise is similar to [Oberfeld and Raval \(2021\)](#) and [Raval \(2019\)](#), except that I am able to estimate elasticities at the disaggregated input level, giving me aggregate elasticities for particular labor and intermediate types across different industries.

Most papers which aim to calculate labor demand elasticities are interested in the own-price demand elasticity of labor. For example, papers which look at the effects of minimum wages ([Kreiner, Reck and Skov \(2020\)](#)) or the effects of trade and offshoring on labor demand ([Senses \(2010\)](#)). My estimates differ from most of the literature in that I am allowing specific types of labor to be flexibly substitutable with particular types of intermediate goods. This allows tariffs and policies which affect some types of goods or occupations to have heterogeneous effects across firms and demand for other

inputs, conditional on firm-level exposure and elasticity terms. To see this, consider the own-price elasticity of demand for labor of type  $h$ :

$$\epsilon_{W_{hjt}}^{L_{hjt}} = \frac{\partial L_{hjt}}{\partial W_{hjt}} \frac{W_{hjt}}{L_{hjt}} = \underbrace{-1 - \frac{\alpha_h \theta}{1 - \alpha \theta} S_{hjt}}_{\text{Direct and Scale Effect}} - \underbrace{\frac{\rho_h}{1 - \rho_h} (1 - S_{hjt})}_{\text{Substitution Effect}} \quad (23)$$

where  $\alpha \theta \equiv \sum_h \alpha_h \theta$ . In the Cobb-Douglas case, the own price elasticity is restricted to the direct and scale effect, with  $S_{hjt} = 1$ . Thus we will always obtain estimates very close to 1, since the scale term is generally quite small. When we additionally allow for substitution (the second term) and firm-level *exposure* to price changes, these elasticities can differ significantly from 1. By *exposure* I mean that the degree to which a firm is sensitive to changes in the wage depends on their input mix. For  $\rho_h > 0$ , the elasticity is increasing (in absolute value) in the expenditure share of intermediates ( $1 - S_{hjt}$ ), meaning that the more a firm has already outsourced, the more sensitive they will be to changes in the wage. The aggregate elasticity of demand is then calculated as the weighted sum of all firm-level elasticities in the industry:

$$\epsilon_{\bar{W}_{ht}}^{L_{ht}} = \frac{\partial L_{ht}}{\partial \bar{W}_{ht}} \frac{\bar{W}_{ht}}{L_{ht}} = -\frac{1}{1 - \rho_h} + \left( \frac{\rho_h}{1 - \rho_h} - \frac{\alpha_h \theta}{1 - \alpha \theta} \right) \sum_j \frac{L_{hjt}}{L_{ht}} S_{hjt} \quad (24)$$

where  $\bar{W}_{ht}$  is the mean industry wage for labor  $h$ . Note that this term is strictly negative for  $\rho_h \in (0, 1)$  and the contribution of an individual firm to the aggregate elasticity depends on their industry labor share and own labor input share  $S_{hjt}$ . Similarly, a look at the aggregate cross-price elasticity of demand for labor of type  $h$  w.r.t. the price of the same-type intermediate,

$$\epsilon_{P_{ht}}^{L_{ht}} = \frac{\partial L_{ht}}{\partial P_{ht}} \frac{P_{ht}}{L_{ht}} = \left( \frac{\rho_h}{1 - \rho_h} - \frac{\alpha_h \theta}{1 - \alpha \theta} \right) \sum_j \frac{L_{hjt}}{L_{ht}} (1 - S_{hjt}) \quad (25)$$

demonstrates that firms which only hire labor have no *exposure* to changes in input prices, so the effect of a change in input prices from, say, a change in trade policy on employment will depend on the existing distribution of outsourcing patterns in the economy. Importantly, this formulation allows for a positive response of labor demand to an increase in input prices. In the Cobb-Douglas benchmark, an increase in any price causes an increase in the total input price index for the firm, leading to a decrease in demand for all inputs from the scale effect. Here, an increase in the cost of outsourcing

ICT services may increase domestic demand for ICT workers, depending on the value of  $\rho_{\text{ICT}}$ .

Table 8: Aggregate Price Elasticities of Demand for Labor in the **Tools, Machinery and Goods** Industry.

Input Type	Own-Wage ( $\epsilon_{W_{ht}}^{L_{ht}}$ )		Cross-Price ( $\epsilon_{P_{ht}}^{L_{ht}}$ )	
	2000	2011	2000	2011
Transportation	-1.71	-1.82	0.67	0.79
ICT	-1.19	-1.23	0.17	0.21
Legal & Accounting	-1.58	-1.67	0.57	0.66
Engineering	-1.38	-1.45	0.34	0.41
Marketing	-2.27	-2.35	1.24	1.34
Employment & Training	-1.55	-1.54	0.55	0.54
Security	-1.02	-1.07	0.02	0.06
Cleaning	-1.38	-1.84	0.37	0.84
Other Services	-1.44	-1.5	0.28	0.34
Wood & Paper	-1.16	-1.22	0.1	0.17
Heavy Industry	-1.36	-1.36	0.27	0.28
Tools, Machinery, Goods	-1.33	-1.37	0.14	0.17

Note: Elasticity terms are with respect to the own-type wage and own-type intermediate price. For example, the first row shows price elasticities of demand for transportation labor with respect to wages for transportation labor as well as the market price  $P_{ht}$  of transportation services. Aggregate elasticities are calculated as the labor-share weighted sum of firm-level elasticity terms. See section 6.2 for discussion and derivations.

I report the aggregate demand elasticities in table 8. There are several results worth noting. First, there is considerable heterogeneity in aggregate price sensitivity across different input types. Marketing and Transportation labor is much more sensitive to changes in wages than Security and ICT labor. A 10% increase in the wage for transportation labor leads to a 17.1% decrease in demand in 2000. Also, these elasticities are increasing in absolute value over time. Between 2000 and 2011, the elasticity for Cleaning labor increased from  $-1.38$  to  $-1.84$ . This is primarily due to a shift away from hiring labor in-house and towards outsourcing – increasing price sensitivity for labor. Looking at the last two columns, it’s clear that the cross price elasticities are positive and significantly higher than the Cobb-Douglas benchmark (which would be strictly negative and lie at around the value of  $-\alpha_h\theta$  from table 4). Indeed, a 10% increase in the cost of transportation services would increase demand for transportation labor by 6.7%. In the benchmark case, demand for transportation labor would *decrease* by 0.5%.

Table 9 reports the distribution of own-wage demand elasticities across firms in the middle of my sample (2006). The results show significant differences across firms. While

Table 9: Distribution of Own-Wage Elasticities of Demand across Firms in the **Tools, Machinery and Goods** Industry in 2006.

<b>Input Type</b>	<b>Mean</b>	<b>St. Dev.</b>	<b>Min</b>	<b>Max</b>
Transportation	-2.01	0.20	-2.08	-1.02
ICT	-1.48	0.15	-1.59	-1.03
Legal & Accounting	-1.89	0.35	-2.19	-1.01
Engineering	-1.57	0.51	-2.41	-1.05
Marketing	-3.03	0.39	-3.16	-1.02
Employment & Training	-1.93	0.25	-2.03	-1.01
Security	-1.52	0.33	-1.76	-1.01
Cleaning	-2.43	0.71	-3.11	-1.01
Other Services	-1.49	0.15	-1.92	-1.16
Wood & Paper	-1.78	0.25	-1.89	-1.06
Heavy Industry	-1.64	0.17	-1.74	-1.09
Tools, Machinery, Goods	-1.42	0.33	-2.43	-1.19

Note: Elasticity terms are with respect to the own-type wage. The mean elasticity is the unweighted mean of the firm-level elasticities. The min and max values are calculated as the means of the bottom and top two percentiles to avoid disclosure issues.

some firms are essentially at the benchmark case of the direct + scale effect close to -1 (see equation 23), others are very sensitive to changes in wages, with elasticity terms as low as -3.11. These estimates are much lower than the standard estimates in the literature (for example, [Senses \(2010\)](#)), which stems from the fact that I estimate that matched intermediates are substitutes for labor, and so the effect of a wage increase is magnified by the tendency of the firm to mitigate the cost increase by substituting away from labor towards intermediates. Note that this also means that the scale effects on other inputs are actually somewhat mitigated by the firm’s ability to “cushion the blow” so to speak. In a purely Cobb-Douglas world, the full effect of the price increase would be passed on to the other inputs via the scale effect.

## 7 The Effects of an Increase in the Wage Floor in Danish Manufacturing

A key result from my framework is that I’m able to recover not only estimates of flexible substitution and demand elasticities between labor and intermediates, but also extensive-margin outsourcing probabilities for each firm-task pair. This is, as far as I know, unique in the production literature. There’s a big literature on outsourcing and offshoring which suggests that firms respond to changes in the relative cost of labor by shifting production

of intermediates outside the boundaries of the firm and instead contracting that work out to other firms who may be able to do the work at lower cost (due to higher labor productivity for that task or perhaps access to cheaper labor). Accounting for this mechanism is thus important when studying the employment effects of changes in wages or intermediate prices.

This is particularly salient if one wishes to investigate the effect of a policy such as a minimum wage or union-bargained wage floor. While a number of mechanisms play a role in determining the ultimate equilibrium effect of an increase in minimum wages, a first-order mechanism is the potential dis-employment effect stemming from a decrease in demand for labor. In this section, I use my framework to study the effects of a change in the wage floor in the Danish manufacturing sector on labor demand. While a lot of studies have examined this sort of policy from a number of angles, I innovate in several directions. First, by structurally estimating firm-level demand for different types of workers and intermediates, I can estimate changes in demand for disaggregated types of labor. This will matter because low-wage occupations will certainly be affected differently than high wage occupations. Second, The degree to which they are affected also differs across occupations and industries due to differences in substitutability and differences in the distribution of workers across firms, both of which I estimate. Third, and importantly, while most previous studies have only been able to look at intensive margin adjustments based on demand elasticities, I am able to calculate the probability that any give firm outsources all of a given occupation in response to the change in the wage floor. Failing to account for these extensive margin adjustments will lead to an under-estimate of the dis-employment effect of increased wages. Note, however, that my exercise is done in partial equilibrium and so my focus is on just the first-order effect of wage policies on labor demand by firms.

My specific experiment relates to the structure of wage bargaining in Denmark. Denmark does not have an official minimum wage. However, most industries do have binding wage floors which have been negotiated via collective bargaining agreements with one of the major labor unions which operate in Denmark. These wage floors are renegotiated on a regular schedule, and effective wage floors can differ significantly across industries, ranging from 110 to 138 DKK in 2015. My counterfactual will be to simulate an increase in the wage floor for the manufacturing industry (which has one of the lower wage floors) from 110 DKK to 135 DKK, which is roughly the effective wage floor for banks, cinemas

and discotheques (I use the basic income figures from [Kreiner, Reck and Skov \(2020\)](#)<sup>30</sup>). I do this both at the industry level, and for just a particular occupation group to illustrate the interconnections between input types.

## 7.1 Construction of the counter-factual wages

One feature of the data is that I see wages for every worker at all of these firms. Thus I can simulate a change in minimum wages at the worker level and aggregate up, or directly change the average wage at the firm level. A look at the wage distribution does indicate that some workers do get paid less than the negotiated basic income wage floors. This could be for a number of reasons including contractual exceptions, temporary workers, young workers (who face a lower wage floor – see [Kreiner, Reck and Skov \(2020\)](#)) or measurement issues. I assume that whatever reasons exist for these wages to be below the wage floor will still exist should the wage floor increase. Thus I create two sets of counter-factual wages. The first attempts to preserve these features of the data by increasing all wages which are lower than the new wage floor by a maximum of 25 kroner (the difference between the old and new wage floors), with a new maximum wage of 135 DKK for any wage which was previously below the new floor. Let an individual  $n$ 's wage be denoted  $W_{nt}$ . Counterfactual wages under the first scheme are:

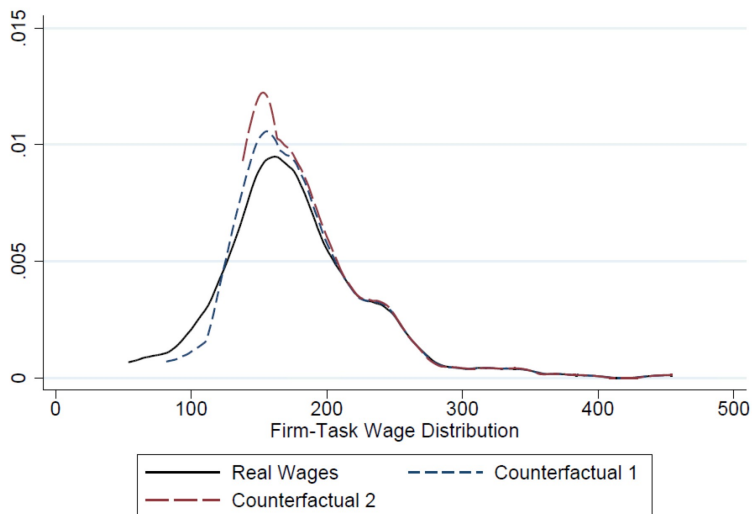
$$\widehat{W}_{nt} = \begin{cases} W_{nt} & \text{if } W_{nt} > 135 \\ 135 & \text{if } W_{nt} \in [110, 135] \\ W_{nt} + 25 & \text{if } W_{nt} < 110 \end{cases} \quad (26)$$

I then aggregate up to the firm-task level as before, giving me the counterfactual firm-task wages  $\widehat{W}_{hjt}$ . The second strategy simply sets  $\widehat{W}_{hjt} = \max\{W_{hjt}, 135\}$ . As an example, figure 4 shows the actual and counterfactual distributions of firm-task wages for transportation labor in the manufacturing industry in 2011, which is the year for which I simulate the increase in the wage floor. Note that the wage floor doesn't bind for a significant subset of firms who were already paying higher wages. I assume that firms take the new wage floors into account when calculating their expected wages.

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<sup>30</sup>See table A.1 in that paper for a detailed summary of the various collective bargaining agreements across Danish industries

Figure 4: The distribution of real and counterfactual firm-task wages for transportation labor in the manufacturing industry in 2011.



## 7.2 Calculation of the outsourcing probabilities

Given the assumptions on the model, calculating the probability that any given firm outsources in response to a change in expected wages is straightforward. Due to the nature of the experiment (an increase in expected wages) my exposition focuses on the key case of a firm shifting from choosing Both to choosing Buy (which I call “outsourcing”). Thus we are interested in the probability that a firm crosses the cutoff  $C_{hjt}^1$  from above. Note that the probability of outsourcing and the intensive margin change in labor demand, both depend on the entire *vector* of wages faced by the firm. The probability of outsourcing task  $h$  depends directly on the price/wage ratio for  $h$ , but also indirectly on the costs of all other inputs via the optimal scale of the firm. An increase in the cost of input  $k$  may lead a firm to reduce its scale in the industry equilibrium. Since the outsourcing decision depends in part on the ratio of fixed costs to input expenditure, a decrease in optimal expenditure can cause a firm to outsource an input, even if the price of that input didn’t change. Using the assumptions on task productivity and the fixed costs, I can explicitly calculate the probability of outsourcing any given task for any firm in response to a change in prices. I explain exactly how I do this calculation in appendix G.

The expected change in labor from a given change in own-type wages can then be

calculated as:

$$\mathbb{E}[\Delta L_{hjt}] = \Pr(\text{Outsource})(-L_{hjt}) + (1 - \Pr(\text{Outsource}))(\% \Delta W_{hjt} \times \epsilon_{W_{hjt}}^{L_{hjt}}) \quad (27)$$

Note that while this equation is in terms of change in demand for  $L_{hjt}$  from a change in  $W_{hjt}$ , as mentioned above the demand depends on the entire vector of wages and prices. When doing the full-industry counterfactual, I take these total changes into account. Similarly, the intensive margin change in labor demand is also calculated to take into account the optimal response to the wage changes for all of the labor types employed by the firm.

### 7.3 Experiment and Results

I perform two different counterfactual exercises, focusing on the increase in the wage floor for all labor in the manufacturing industry. Given the counterfactual wages, I use the above procedure to calculate expected change in labor demand at the firm level, then aggregate up to get the expected percent change in aggregate demand for labor in the manufacturing industry for each labor type. The primary purpose of this exercise is to quantify the importance of accounting for flexible substitution and outsourcing when evaluating changes in wage policy such as minimum wages and wage floors set by collective bargaining. As such, I calculate the change in labor demand for three cases. Table 10 shows the results for a subset of the occupation types. The first case (“C-D”), which is analogous to the disaggregated Cobb-Douglas specification in section 4 assumes that  $\rho_h = 0$  such that elasticities of substitution are constrained to the scale effects discussed in section 6.2, own-price demand elasticities are 1, and there is no outsourcing. I consider this the benchmark case. The second case (“Subst.”) shows the change in labor demand if we take the flexible demand elasticities into account ( $\rho_h \neq 0$ ) but ignore the possibility of outsourcing. The third case uses the estimated substitution patterns along with the outsourcing probabilities.

The results show significant heterogeneity across labor types in response to the increased wage floor. Because the Cobb-Douglas specification shuts down the firm’s ability to substitute away from labor, the results in the C-D column represent two effects – the direct own-wage demand elasticity, which equals 1, plus the scale effect from the total change in the input price index for the firm, which depends on the scale and demand parameters  $\alpha_h \theta$  as well as the distribution of employment and wage changes. For example,



Table 10: Change in labor demand from a 25 kroner increase in the wage floor.

Labor Type	$\overline{\Delta W_{hjt}}$	Change in Labor Demand		
		C-D	Subst.	Subst. + Outsrc.
Other Services	2.4%	-3.0%	-3.9%	-4.3%
Transportation	5.9%	-4.0%	-7.0%	-7.9%
ICT	0.8%	-1.1%	-1.2%	-1.2%
Marketing	3.2%	-1.7%	-3.2%	-3.6%
Cleaning	12.9%	-10.4%	-18.7%	-22.5%
Heavy Industry	3.4%	-3.3%	-5.9%	-7.6%
Manufacturing	3.2%	-3.6%	-4.5%	-4.8%
Total	3.2%	-3.1%	-3.8%	-4.2%

Note: Counterfactual aggregate labor demand if wage floor increased in 2011.  $\overline{\Delta W_{hjt}}$  is the mean percent change in firm-task wage for each input type. Column 3 shows the results for the Cobb-Douglas benchmark ( $\rho_h \rightarrow 0$ ). Column 4 shows the results when  $\rho_h \neq 0$ . Column 5 is when  $\rho_h \neq 0$  and the probability of outsourcing is allowed to be nonzero as well.

demand for cleaning labor declines by  $-10.4\%$ , which is much higher than other occupations, because cleaning labor is generally lower wage than other labor so the firm-task price or cleaning labor increases more due to the wage floor increase than for other labor types (a mean increase of  $12.9\%$ ).

Including the substitution effect (the ‘‘Subst.’’ column) has two effects. First, since firms can now substitute away from labor towards intermediates, the own-price demand elasticity is much higher, increasing the dis-employment effect of the wage floor. However, this ability for firms to mitigate the increased cost of labor means that an increase in the wage for transportation occupations has a smaller effect on the firm’s overall input price index, and thus a smaller effect on demand for all other types of labor relative to the Cobb-Douglas benchmark. The effect depends on the substitutability of the task. ICT has a low elasticity of substitution (1.59 in the manufacturing industry) and so allowing for substitution only decreases aggregate demand slightly relative to the benchmark. Marketing and Transportation, however, are much more substitutable, with elasticities of 2.09 and 2.59 respectively. Thus moving to the flexible substitution framework nearly doubles the effect of the minimum wage relative to the benchmark.

Moving to the total specification, we can see that for some labor types, the probability of outsourcing is very low, and so there’s little difference between the substitution case and the full framework. ICT and Marketing are barely affected. Cleaning, Transportation and Heavy Industry occupations are more heavily affected. Failing to account for outsourcing would underestimate the disemployment effects of the wage floor relative to the flexible

substitution case by 20%, 13% and 29% respectively. Compared to the benchmark case, these differences are 116%, 98% and 130%. When looking at total change in labor demand, accounting for flexible substitution and outsourcing increases the effect by 40%. Thus it's clear that accounting for both flexible substitution and outsourcing are vital for estimating the effects of a wage policy on employment.

These numbers may overestimate the actual disemployment effect of a 25 kroner increase in the wage floor, since this exercise does not account for equilibrium changes in wages or prices in other industries. A decrease in labor demand in manufacturing due to increased wages will increase the labor supply in other industries, pushing equilibrium wages back down. On the other hand, if firms substitute away from labor towards intermediates, as is the case in my framework, then output demand will grow in other industries, increasing labor demand and pushing equilibrium wages up. However, my framework does account for several important effects. First, the direct change in labor demand by each firm in the industry due to the increase in wages. Second, because I model and estimate industry demand, the firm's input adjustments do take into account changes in optimal firm scale which is determined by the shape of the output demand curve ( $\theta$ ). Also, while my framework doesn't account for equilibrium changes in wages or labor supply, it will be a vital component of any such general equilibrium approach. Failing to account for input substitution and outsourcing will lead to significantly underestimated employment effects relative to the benchmark model.

## 8 Conclusion

I develop a new method for modeling and estimating production with disaggregated inputs, flexible substitution patterns between labor and intermediates, and extensive-margin outsourcing. I motivate this framework by using detailed input use data from Denmark to show that firms substitute along the intensive and extensive margins between labor and intermediate goods/services – facts which cannot be rationalized using standard models of production. Applying my framework to this data, I estimate that labor and intermediate goods are gross substitutes, with the elasticity of substitution ranging from 1.5 to 4 across tasks and industries. My framework also generates positive cross-price elasticities of demand between matched labor and intermediates, ranging from 0 to 2 at the firm-task level. I aggregate these up and show that trends in outsourcing have caused an increase in demand elasticities and price sensitivity across all input types between 2000

and 2011.

I demonstrate the importance of accounting for substitution and outsourcing by applying my framework to several empirical applications. First, I examine the effect of a 25 kroner (about \$4 USD) increase in minimum wage in the Danish manufacturing industry. I estimate that demand for labor drops by about 4.2%. Shutting down the outsourcing and substitution channels results in an estimate that is 40% lower. In the Appendix, I also estimate the effect of a change in tariffs in Denmark during this period to estimate the effects of trade protection on technical efficiency. Ignoring input substitution biases estimated effects of tariffs on productivity downward. When controlling for both price effects and substitution, I estimate that removing all tariffs would result in a 6.9% increase in productivity, which is almost triple the estimate obtained when controlling for only price effects.

The main contributions of this paper are methodological and empirical. Demonstrating how firms adjust on the intensive and extensive margin in response to changes in firm productivity and prices, and that disaggregated labor and intermediates are imperfect substitutes, has important implications for questions related to trade and labor policy. Similarly, researchers interested in the evolution of firm productivity and its relationship with policies and market conditions such as tariffs or competition may wish to account for unobserved productivity. Estimating production functions at the disaggregated level also allows researchers to link and quantify the effects of a policy related to a particular industry or occupation, to the heterogeneous effects on any other industry or occupation.

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# Online Appendix

## A Labor-Task Matching Algorithm and Results

In order to map the “task-matched” model of production to the data, I first define a set of input tasks which are used by firms in production. This is based on the set of intermediate input purchases which I observe in the data. Next, I need to determine which occupations a firm would employ in order to produce these tasks in-house. The obvious way to do this is to look at the firms which sell those intermediates and see which occupations they use in production. For example, I see that most firms spend money on transportation services. To figure out what occupations would be needed in order to produce transportation services in-house, I look at firms which sell transportation services and determine what occupations they use to do so. This is complicated by the fact that transportation firms themselves require non-transportation inputs and thus hire lawyers and janitors and web developers. To deal with this, I use a simple weighting algorithm to match occupations to the industry where they are most likely to act as *primary* labor – i.e. labor which is directly involved in producing the firm’s primary output. Here I outline the steps of this matching algorithm.

### A.1 Defining Input Tasks

The core of this paper is built around a unique set of data on purchased intermediate goods and services<sup>31</sup>. I take these highly disaggregated inputs and aggregate them up to a level which facilitates tractability while still representing very different and discrete tasks. This process is somewhat arbitrary, but intuitive. My data is split into two. Data on purchases of services, and data on purchases of physical intermediates at the HS6 level. I aggregate the purchased goods to the 2-digit HS2 level and manually define an aggregation mapping so that I end up with 13 tasks, including one “other” category. I then map NACE industry codes to these 13 task categories. The mapping of intermediates and industries into tasks is shown on table 11.

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<sup>31</sup>The form which is used to collect this data, along with the full list of included services is available (in Danish) at <http://www.dst.dk/pukora/epub/upload/17114/form.pdf>

Table 11: Mapping of Industries and Intermediates into Tasks

<u>Input Type</u>	<u>Service/Product (HS) Codes</u>	<u>Industry (NACE) Codes</u>
Transportation	992*, 998006	494, 521, 5224, 532
ICT	993*	62, 63
Legal & Accounting	997001-997003	69, 70
Engineering	991001-991003	71
Marketing	994001	73
Employment & Training	996001	78
Security	995002	80
Cleaning	998005	812
Food	04,11,15-24	10, 11, 12
Wood & Paper	44,48	02, 16, 17
Heavy Industry	25, 27-35, 37-40, 54, 55, 68-79	06, 09, 19-24
Tools, Machinery, Goods	82-95	25-32

## A.2 Mapping Occupations to Tasks

To match occupations to tasks I use data on the universe of firms and workers in the Danish matched employer-employee data. Let  $L_{oi}$  be the actual employment of occupation  $o$  in industry  $i$ . Similarly  $L_i$  is total employment in industry  $i$ ,  $L_o$  is total employment of occupation  $o$ , and  $L = \sum_{o,i} L_{oi}$  is overall employment. Define  $\widehat{L}_{oi} \equiv s_i L_o$  as the *predicted* employment of occupation  $o$  in industry  $i$ , where  $s_i = L_i/L$  is industry  $i$ 's share of total employment. I call this predicted employment because it is the level of employment of  $o$  in  $i$  you would expect if occupations were distributed across industries in equal proportion to the size of the industry.

The mapping of occupation to task is then based on determining which industry employs each occupation most disproportionately relative to its predicted employment. Formally, define the overall set of industries and occupations as  $I$  and  $O$  respectively. I assume there is a unique many-to-one mapping from the set of occupations to the set of tasks such that  $O$  can be partitioned into task subsets  $O_h$ . Under a similar assumption, let  $I_h \subset I$  be the set of industries mapped to task  $h$ . The set of occupations  $o$  mapped to task  $h$  is then

$$O_h = \left\{ o \in O \mid \arg \max_{i \in I} \frac{L_{oi}}{\widehat{L}_{oi}} \in I_h \right\}$$

I perform this operation at the 4-digit occupation level, mapping to 2-digit NACE industries. I get similar results if I first aggregate industries and then perform the same mapping. For example, the set of 4-digit ISCO occupation codes mapped to the trans-

portation services task are: Production and operations department managers in transport, storage and communications (1226), General managers in transport, storage and communications (1316), Transport clerks (4133), Drivers of motor vehicles (8320), Heavy truck and lorry drivers (8324), Crane, hoist and related plant operators (8333), Messengers, package and luggage porters and deliverers (9151) and Freight handlers (9333).

## B Model with Task-Specific Capital

The basic theory of production written down in section 4 can easily be extended to accommodate task-specific capital. This may be a desirable extension, since it makes sense to think of input tasks being produced in-house jointly by labor and capital (say trucks and truck drivers), or outsourced to a trucking firm (in which case the firm may not need its own trucks). Suppose the physical production function is written as

$$Y_{jit} = \prod_{h \in \mathcal{H}_i} M_{hjt}^{\alpha_h} e^{\omega_{jt}} e^{\varepsilon_{jt}} \quad (28)$$

where each input task  $M_{hjt}$  is a CES mix of intermediates  $Q_{hjt}$  purchased from industry  $h$ , and/or a task-specific capital-labor composite  $\tilde{L}_{hjt} \equiv L_{hjt} K_{hjt}^{\beta_h} e^{z_{hjt}}$

$$M_{hjt} = \left( \gamma_h \tilde{L}_{hjt}^{\rho_h} + (1 - \gamma_h) Q_{hjt}^{\rho_h} \right)^{1/\rho_h} \quad (29)$$

$K_{hjt}$  is the task-specific capital which, combined with labor, produces in-house input task of type  $h$ . Solving this model is straightforward and very similar to the baseline model with aggregate capital. The difficulty comes in estimating the model when task-specific capital is not observed. One approach would be to assume that aggregate capital is a dynamic input, in that firms must decide the total value of the capital stock one period ahead of time, but that capital can be allocated across tasks flexibly. So, suppose  $K_{hjt} \equiv \mu_{hjt} K_{jt}$ , where  $\sum_h \mu_{hjt} = 1$  and  $\mu_{hjt}$  can be chosen every period without cost. Given this assumption, conditional on a firm choosing the BOTH technology, the marginal rate of substitution between labor and intermediates is

$$\text{MRS}_h = \frac{\gamma_h}{1 - \gamma_h} \left( (\mu_{hjt} K_{jt})^{\beta_h} e^{z_{hjt}} \right)^{\rho_h} L_{hjt}^{\rho_h - 1} Q_{hjt}^{1 - \rho_h}$$



and the optimal allocation of capital across tasks is defined by the following system of equations

$$\mu_{hjt}^* = \frac{\alpha_h \theta S_{hjt} \beta_h}{\sum_k \alpha_k \theta S_{kjt} \beta_k}$$

In principle, this allows the researcher to back out the optimal allocation of capital across tasks, as well as estimate the  $\beta_h$  parameters, even if capital is only observed in aggregate. However, this also implies that the production function is no longer weakly separable with respect to  $\mathcal{R}_i$  and the ratio of labor and intermediates for each task  $h$  depends on the input mix for all other tasks  $k \neq h$ .<sup>32</sup> Similarly, the choice of input technology for task  $h$  also then depends on the choice of technology for all other tasks  $k$ , as the relative cost of producing in-house depends on the available capital stock, which depends on whether or not the other tasks are outsourced. Since the problem can no longer be split by task, all parameters in the model would have to be estimated jointly, which quickly becomes intractable.

## C Separability

This section establishes the weak separability result more formally. I start with the assumption on production:

**Assumption 1.** *The physical production function for firm  $j$  in industry  $i$  in period  $t$  is*

$$Y_{jit} = K_{jt}^\beta \prod_{h \in \mathcal{H}_i} M_{hjt}^{\alpha_h} e^{\omega_{jt}} e^{\varepsilon_{jt}} \quad (30)$$

where each input task  $M_{hjt}$  is a CES mix of intermediates  $Q_{hjt}$  purchased from industry  $h$ , and/or task-specific labor  $L_{hjt}$

$$M_{hjt} = (\gamma_{hi} (e^{z_{hjt}} L_{hjt})^{\rho_h} + (1 - \gamma_h) Q_{hjt}^{\rho_h})^{1/\rho_h} \quad (31)$$

I also make the following assumptions about the capital, labor and intermediate inputs:

**Assumption 2.** *Capital ( $K_{jit}$ ) is predetermined, while all labor ( $L_{hjit}$ ) and intermediate ( $Q_{hjit}$ ) inputs are flexible.*

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<sup>32</sup>See Appendix C for the definition of  $\mathcal{R}_i$  and further discussion of the separability result.

I restate [Nadiri \(1982\)](#) in making the following definition:

**Definition C.1.** Let  $\mathcal{X}_i = \{L_h, Q_h \mid h \in \mathcal{H}_i\}$  be the set of labor and intermediate inputs required by a particular industry, and let production function  $F(\mathcal{X}_i)$  be twice differentiable and strictly quasi-concave. Define  $\mathcal{R}_i$  as a partition of  $\mathcal{X}_i$  into mutually exclusive subsets  $\mathcal{X}_{hi} = \{L_h, Q_h\} \forall h \in \mathcal{H}_i$ .  $F(\mathcal{X}_i)$  is *weakly separable* with respect to  $\mathcal{R}_i$  if the marginal rate of substitution between  $L_h$  and  $Q_h$  is independent of  $\mathcal{X}_{ki} \forall k \neq h$ .

**Proposition C.1.** *Given Assumption 2, the production function stated in Assumption 1 is weakly separable with respect to partition  $\mathcal{R}_i$ .*

*Proof.* By inspection of the first order conditions of the firm’s cost minimization problem (see equations [16](#) and [17](#)). □

## D The Productivity Bias from Ignoring Substitution

One key difference between the task-matched CES and a more common Cobb-Douglas approach is that the CES allows for flexible and heterogeneous substitution patterns across inputs, while the Cobb-Douglas does not. This is obviously of interest when the researcher explicitly desires to measure demand or substitution elasticities. However, it should also be of interest to anyone interested in estimating productivity using a production function. [Klette and Griliches \(1996\)](#) and [De Loecker \(2011\)](#) show that failing to account for price variation when estimating productivity with deflated revenues leads to unobserved prices “polluting” estimates of productivity. I briefly provide a similar argument here for why input substitution may pollute productivity estimates. See [Appendix I](#) for a demonstration of the idea via estimating the effects of tariff protection on different estimates of productivity.

Suppose the true production function and data generating process is as described in the main body of the paper, but that the researcher mistakenly believes that firms use a disaggregated Cobb-Douglas technology in the same set of inputs. To what degree with they get the wrong answer when estimating productivity? To see this, note that the task matched CES production function in [equation 4](#) can be rewritten in Cobb-Douglas form:

$$Y_j = e^{\tilde{\omega}_j} K_j^\beta \prod_{h \in \mathcal{H}} L_{hj}^{\alpha_{lh}} Q_{hj}^{\alpha_h} \quad (32)$$

where the modified productivity term  $\tilde{\omega}_j$  is

$$\tilde{\omega}_j = \omega_j + \sum_{h \in \mathcal{H}} \log \mathcal{G}_{hj} \quad (33)$$

and

$$\mathcal{G}_{hj} \equiv ((1 - \gamma_h)(1 - S_{hj})^{-1})^{\frac{\alpha_h}{\rho_h}} L_{hj}^{-\alpha_{\ell h}} \quad (34)$$

It's immediately clear that any estimates of productivity using the Cobb-Douglas formulation will contain not only true productivity  $\omega_j$  but also the input variation term  $\mathcal{G}_{hj}$ . This is a problem, since  $\mathcal{G}_{hj}$  is correlated with  $\omega_j$  through  $L_{hj}$ , and also potentially correlated with variables which the researcher may want to regress on tfp, such as changes in tariffs or competitive pressure. In particular, input shares  $S_{hj}$  will shift in response to unobserved changes in input prices, with the degree of pollution depending on the magnitude of  $\rho_h$ . Input shares may also be correlated with unobserved productivity through wages. Since the input share and labor terms are correlated in different directions, overall direction of bias is a question of relative magnitude. Estimating the model with the task-matched framework allows for flexible estimation of firm productivity while controlling for and skimming out the input variation from the productivity term. Since it cleanly nests the Cobb-Douglas, this allows researchers to test the degree to which estimates of productivity gained using the Cobb-Douglas framework may be tainted by unmeasured variation in inputs.

## E Assumptions on Productivity, Timing and Prices

This appendix provides the formal definitions, assumptions and technical details which I employ in estimating the model.

Since identification of the model requires several timing assumptions, it is convenient to define the information set of the firm in period  $t$  as  $\mathcal{I}_t$ . This information set contains all of the information with which the firm enters period- $t$  and thus uses to make period- $t$  choices such as input or outsourcing decisions.  $\mathcal{I}_t$  contains information relevant to the firm such as (lagged) prices, inputs and productivity. Let  $X_t$  denote a generic input in period  $t$ . Following [Gandhi, Navarro and Rivers \(2020\)](#), I define any input such that  $X_t \in \mathcal{I}_t$  as *predetermined*, implying that  $X_t(\mathcal{I}_{t-1})$  is a function of the previous period's information set. Capital is commonly treated as a predetermined input. Define any

input which is not predetermined as *variable*. Additionally, an input which is variable and where the optimal choice  $X_t^*$  is a function of lagged values of itself is defined as being *dynamic*, whereas an input which is variable but not dynamic is *flexible*. An input with adjustment costs might be dynamic. Labor is frequently treated as dynamic, while materials are typically treated as flexible.

My assumptions on total factor productivity are standard in the literature. Nevertheless it is useful to state these assumptions formally.

**Assumption 3.** *The hicks neutral productivity term  $\omega_{jit} \in \mathcal{I}_t$  is observed by the firm prior to making period- $t$  decisions and is Markovian, such that  $\mathbb{E}[\omega_{jit}|\mathcal{I}_{t-1}] = \mathbb{E}[\omega_{jit}|\omega_{jit-1}] = g_\omega(\omega_{jit-1})$  for some continuous function  $g(\cdot)$ . Also,  $\varepsilon_{jit} \notin \mathcal{I}_t$  and is i.i.d. across firms and time.*

I also make the following assumptions about the capital, labor and intermediate inputs:

**Assumption 4.** *Capital ( $K_{jit}$ ) is predetermined, while all labor ( $L_{hjit}$ ) and intermediate ( $Q_{hjit}$ ) inputs are flexible.*

Since the production technology is weakly separable (see appendix C), I can make the following timing assumption. Define the information sets  $\mathcal{I}'_t$  and  $\mathcal{I}''_t$  such that  $\mathcal{I}_t \subset \mathcal{I}'_t \subset \mathcal{I}''_t \subset \mathcal{I}_{t+1}$ .

**Assumption 5. (Timing)** *Upon entering period  $t$ , firms choose their optimal scale conditional on  $\mathcal{I}_t$ . This provides a vector of optimal input requirement terms  $\{M_{hjt}^*(\mathcal{I}_t)\}_{h \in \mathcal{H}_t}$ . Firms then observe  $\mathcal{I}'_t$  (where  $M_{hjt}^* \in \mathcal{I}'_t$ ) and choose whether to fulfill their input requirement by hiring labor to produce it in-house (make), purchasing it on the market (buy), or doing both. Given their make and/or buy decision, firms finally observe  $\mathcal{I}''_t$  and choose levels of  $L_{hjt}$  and  $Q_{hjt}$ .*

While I call these “timing” assumptions, one could also think of this multi-stage decision process as reflecting decisions made at different levels of the firm. Perhaps firm scale is determined by top management, with total input requirements passed on to subdivisions of the firm. These subdivisions, which are responsible for providing the input tasks, then have the autonomy to decide how these tasks are provided, be it via in-house labor and/or outsourcing. The differences in information sets then reflect not

sequential realizations over time, but differences in information sets across organizational layers in the firm.

The identification strategy used in this paper relies on the optimizing behavior of the firm, especially in response to changes in the costs of inputs. As such, I need to be explicit about the assumptions on factor prices. This assumption also makes explicit how information differs over time or division.

**Assumption 6. (Prices)** *The firm-task specific marginal cost of labor ( $L_h$ ) is  $W_{hjt}$ , a function of common (industry) market wage component ( $W_{ht} \in \mathcal{I}_t$ ), firm productivity ( $z_{hjt} \in \mathcal{I}'_t, \omega_{jt} \in \mathcal{I}_t$ ) and a firm-task component  $\Theta_{hjt} \in \mathcal{I}''_t$ . Firms in industry  $i$  face a common market price  $P_{ht} \in \mathcal{I}'_t$  for intermediate  $Q_h$ .*

This implies first that firms face price uncertainty when making their scale and make-or-buy decisions. Second,  $\Theta_{hjt}$  may contain compensating differentials or differences in labor market tightness across locations, implying that firms face imperfect labor markets. Third, since wages are allowed to depend on firm productivity and other unobserved firm-task components of  $\Theta_{hjt}$ , firms may possess some measure of market power in the setting of wages. While I do not model the evolution of wages or prices directly in this paper, I allow and control for these different components in my empirical strategy. In particular, the latter implication, which is supported by a significant literature on wage setting, is an important part of my strategy for identifying the elasticity of substitution between labor and intermediates.

## F Estimation Details

### F.1 Scale Parameters

My strategy for recovering  $\alpha_h \theta$  closely follows [Gandhi, Navarro and Rivers \(2020\)](#). In particular, this is a direct application of their approach to identifying extra unobservables in the share equation for intermediate inputs, with the main difference being that I do not consider uncertainty over output prices. Recall that firms choose optimal input levels  $M_{hjt}^*$  under price uncertainty. I assume this uncertainty takes the following form,

**Assumption 7. (Price Uncertainty)** *Let  $P_{hjt}^I \in \mathcal{I}''_t$  be the ex-post marginal cost of aggregate input  $M_{hjt}$ . While  $P_{hjt}^I \notin \mathcal{I}_t$ , firms do observe a noisy signal  $\tilde{P}_{hjt}^I \in \mathcal{I}_t$  of marginal costs, where  $\tilde{P}_{hjt}^I = P_{hjt}^I e^{\eta_{hjt}}$ ,  $\eta_{hjt}$  is i.i.d., and  $\mathbb{E}[\eta_{hjt}] = 0$ .*

Given Assumptions 3 and 7, we have  $\mathbb{E}[P_{hjt}^I] = \tilde{P}_{hjt}^I \mathbb{E}[e^{\eta_{hjt}}]^{-1}$  and thus can rewrite equation 10 as  $X_{hjt} = \alpha_h \theta \mathbb{E}[e^{\varepsilon_{jt}\theta}] e^{-\varepsilon_{jt}\theta} R_{jt} \mathbb{E}[e^{\eta_{hjt}}] e^{-\eta_{hjt}}$ . Dividing by  $R_{jt}$  and taking logs provides

$$\log \frac{X_{hjt}}{R_{jt}} = \log \alpha_h \theta + \log \tilde{\mathcal{E}}_h - \varepsilon_{jt}\theta - \eta_{hjt}. \quad (35)$$

Since  $\mathbb{E}[\varepsilon_{jt}\theta + \eta_{hjt}] = 0$ , we can use this equation to identify  $\widehat{\alpha_h \theta \tilde{\mathcal{E}}_h}$ , from the residuals  $\varepsilon_{jt}\theta + \eta_{hjt}$ , and then recover  $\tilde{\mathcal{E}}_h \equiv \mathbb{E}[e^{\varepsilon_{jt}\theta + \eta_{hjt}}]$ , which provides  $\widehat{\alpha_h \theta}$ . Note that in principle, this approach allows for the scale parameters on the flexible inputs to vary over time, though I hold them fixed for my application.

## F.2 Output Demand Estimation

As mentioned in section 4.2, I can estimate the the demand parameters in several ways. In section I.2 I follow De Loecker (2011) and Halpern, Koren and Szeidl (2015) in using a CES specification where demand is proxied by revenue shares. This is so that I can directly compare my estimates of the effects of tariffs on productivity to the existing literature. See I.2 for details. Alternately, one can estimate the demand parameters directly off of firm-product output data. This is the approach I take in order to get estimates of the demand elasticity  $\theta$  and the demand shifter  $\psi_{jt}$ . The empirical specification is a simple logit in log prices and a firm effect. I let the indirect utility for individual  $\ell$  for purchasing product  $i$  from firm  $j$  in period  $t$  be equal to  $V_{\ell jt} = D_j + \eta_i^d p_{\ell jt} + \xi_{jit} + \epsilon_{\ell jt}$ . This gives the standard estimating equation

$$ms_{jit} - ms_{oit} = D_j + \eta_i^d p_{jit} + \xi_{jit} \quad (36)$$

with  $ms_{jit} = \log(MS_{jit})$  the log market share in industry  $i$  for firm  $j$ ,  $ms_{oit}$  represents the log outside share,  $p_{jit}$  is log price, and  $D_j$  is a firm-specific fixed effect. To control for the endogeneity of prices, I instrument with a basic Hausman-style strategy, where I use the average price of all other goods within the firm's narrow industry as a proxy for a demand shock<sup>33</sup>. The identifying assumption is that, controlling for firm/product-specific means, the industry demand shocks are uncorrelated with unobserved variation in product quality. This then provides estimates of  $\hat{\eta}_i^d$  from which I construct  $\hat{\theta}$ , and  $\hat{\psi}_{jt} = MS_{oit} Q_{it} e^{D_j + \xi_{jit}}$ .

<sup>33</sup>See Hausman (1996) and Nevo (2001) for further discussion.

Table 12 shows the results. The key regression is relative market shares at the cn2 level on log price and firm/product dummies. With the exception of the Food industry, all the demand elasticity terms are fairly reasonable and highly significant. Note that I estimate these demand elasticities with the full set of firms for which I observe production data, which is a superset of the firms for which I have detailed input data. A demand elasticity of -5 implies that  $\theta \approx 0.8$ . These results are in line with standard parameters used in the trade literature, though I estimate them directly from the output quantity and price data.

Table 12: Estimates of Demand Elasticities from Firm Production Data.

Variable	Food	Wood	Heavy	Machinery
Log Price	-8.560 (5.880)	-3.847*** (0.295)	-5.360*** (0.764)	-5.124*** (0.899)
Observations	2,321	2,430	4,554	16,361

Note: Demand elasticity terms are estimated using firm-product level data on output and prices as described in section 5.1 and appendix F.

### F.3 Expected Wages

The timing assumptions in the body of the paper imply that firms base their make-both-buy decision on expected wages, conditional on their information set  $\mathcal{I}'_t$  at the time of making the decision. The expected wage can be written

$$\mathbb{E}[W_{hjt} | \mathcal{I}'_t] = \mathbb{E}[W_{hjt} | W_{hit}, z_{hjt}, \omega_{jt}, \mathbb{E}[\Theta_{hjt}]] = g_w(W_{hit}, z_{hjt}, \omega_{jt}, \mathbb{E}[\Theta_{hjt}]) \quad (37)$$

for some unknown function  $g_w$ . I approximate  $g_w$  with  $\hat{g}_w(h, i, t, W_{hjt-1}, R_{jt-1}, j)$ , where lagged wages, revenues and firm fixed effects proxy for unobserved productivity and labor market heterogeneity, and industry-task-year effects proxy for the average industry-task-year wage component. In particular, I run the following regression for each industry-task pair:

$$W_{hjt} = \hat{h}_{hj}(W_{hjt-1}, R_{jt-1}) + b_t + b_{hj} + \varepsilon_{hjt}^w \quad (38)$$

where  $\hat{h}_{hj}$  is an industry-specific polynomial in lagged wages and revenues<sup>34</sup>,  $b_{ht}$  is a task-time effect capturing average market wages for labor type  $h$  in year  $t$ , and  $b_{hj}$  is a firm fixed

<sup>34</sup>In practice I experiment with first, second and third degree polynomials. The results are nearly identical across all specifications, so I use the results from the linear approximation.

effect for task  $h$ , capturing persistent heterogeneity in compensating differentials or labor market conditions. I assume that this specification matches how the firm itself calculates expected wages and use the predicted values from specification 38 in the estimation of the structural model.

## G Calculation of the outsourcing probabilities

There are a few simple results that are needed to calculate the probability of outsourcing. First I formally restate several assumptions from the main paper, then the results.

**Assumption 8. (Task Productivity)** *The task specific labor-enhancing productivity term  $z_{hjt} \in \mathcal{I}'_t$  is Markovian. More specifically it follows an AR(1) process:  $z_{hjt} = z_h + \delta_h z_{hjt-1} + \zeta_{hjt}$  where the innovation term is i.i.d. and  $\zeta_{hjt} \sim N(0, \sigma_h) \notin \mathcal{I}_t$ .*

**Assumption 9. (Distribution of Fixed Costs)** *Fixed costs  $f_{hjt}^L$  and  $f_{hjt}^Q$  follow an i.i.d. log-normal distribution, such that  $\log(f_{hjt}^A) \sim N(\bar{f}^A, \sigma_h^A)$  for  $A \in \{L, Q\}$ .*

**Lemma G.1.** *Cutoff  $C_{hjt}^1(f_{hjt}^L, \mathbb{E}[W_{hjt} | \mathcal{I}'_t], P_{ht})$  is a continuous function which is monotone increasing in  $\mathbb{E}[W_{hjt} | \mathcal{I}'_t]$  and  $f_{hjt}^L$ , and monotone decreasing in  $P_{ht}$ .*

*Proof.* By the definition of  $C_{hjt}^1$  and assumption 5. □

**Lemma G.2.** *Given any particular expected wage  $\mathcal{W}$  and price  $\mathcal{P}$ , then for any realization of firm-task productivity  $\zeta_{hjt}$ ,  $\exists! \tilde{f}_{hjt}^L$  s.t.  $\zeta_{hjt} = C_{hjt}^1(\tilde{f}_{hjt}^L, \mathcal{W}, \mathcal{P})$ . In addition,  $C_{hjt}^1$  is invertible in  $f_{hjt}^L$  such that we can write  $\tilde{f}_{hjt}^L = g_c^1(\mathcal{W}, \mathcal{P}, \zeta_{hjt})$ .*

*Proof.* Follows from assumptions 8, 9 and lemma G.1 □

**Lemma G.3.** *Define  $\hat{f}_{hjt}^L$  and  $\tilde{f}_{hjt}^L$  s.t.  $\zeta_{hjt} = C_{hjt}^1(\hat{f}_{hjt}^L, \widehat{\mathcal{W}}, \mathcal{P})$  and  $\zeta_{hjt} = C_{hjt}^1(\tilde{f}_{hjt}^L, \mathcal{W}, \mathcal{P})$ . Then  $\widehat{\mathcal{W}} > \mathcal{W} \implies \hat{f}_{hjt}^L < \tilde{f}_{hjt}^L$ .*

*Proof.* Follows from lemmas G.2 and G.1 □

The intuition behind these lemmas is that as the cost of labor increases, the productivity cutoff at which the firm is indifferent between outsourcing and choosing Both increases, since only more productive firms will still find it profitable to employ labor. While we do not observe the firm's fixed costs, we can also characterize a fixed cost



cutoff. Thus as wages increase, the fixed cost at which a firm with a given productivity would remain indifferent between choosing Buy and Both decreases. This allows me to characterize the counterfactual choice probability as follows. Let counterfactual wages be denoted with the hat symbol, and define the counterfactual and realized fixed cost cutoffs as  $\hat{f}_{hjt}^L = g_c^1(\mathbb{E}[\widehat{W}_{hjt} | \mathcal{I}'_t], P_{ht}, \zeta_{hjt})$  and  $\tilde{f}_{hjt}^L = g_c^1(\mathbb{E}[W_{hjt} | \mathcal{I}'_t], P_{ht}, \zeta_{hjt})$ . The goal is to get the probability that a firm outsources in period  $t$  under the counterfactual wage given that they chose ( $\mathcal{D}_{hjt} = \text{Both}$ ) when faced with realized wages. This probability can be expressed as

$$\Pr \left[ \zeta_{hjt} < C_{hjt}^1(f_{hjt}^L, \mathbb{E}[\widehat{W}_{hjt} | \mathcal{I}'_t]) \mid \zeta_{hjt} > C_{hjt}^1(f_{hjt}^L, \mathbb{E}[W_{hjt} | \mathcal{I}'_t]) \right] = \frac{F(\tilde{f}_{hjt}^L) - F(\hat{f}_{hjt}^L)}{F(\tilde{f}_{hjt}^L)} \quad (39)$$

Where the equality follows from lemmas G.1 to G.3 and  $F$  represents the distribution of  $f_{hjt}^L$ . Given the estimated model, the firm's productivity innovation  $\zeta_{hjt}$  is known but fixed costs remain unobserved. However, since I have estimates of the distribution of fixed costs, I can calculate the two fixed cost cutoff terms and then use equation 39 to calculate the probability of outsourcing from a given change in wages. In essence this calculation says: given the increase in wages, the fixed-cost cutoff must have decreased. What is the probability that the firm's unobserved fixed-cost draw was above the counterfactual cutoff  $\hat{f}_{hjt}^L$  given that we know it must have been below the realized cutoff  $\tilde{f}_{hjt}^L$ .

The procedure is as follows. First, calculate  $\tilde{f}_{hjt}^L$  by inverting the cutoff equations which provide

$$\tilde{f}_{hjt}^L = \left( 1 - \left[ \left( \frac{e^{z_{hjt}} P_{ht}}{\mathbb{E}[W_{hjt} | \mathcal{I}'_t]} \left( \frac{\gamma_h}{1 - \gamma_h} \right)^{\frac{1}{\rho_h}} \right)^{\frac{\rho_h}{1 - \rho_h}} + 1 \right]^{\frac{\rho_h - 1}{\rho_h}} \right) (1 - S_{hjt})^{\frac{\rho_h - 1}{\rho_h}} X_{hjt} \quad (40)$$

where using the model estimates and first order conditions we can obtain

$$e^{z_{hjt}} P_{ht} \left( \frac{\gamma_h}{1 - \gamma_h} \right)^{\frac{1}{\rho_h}} = \left( \frac{L_{hjt}}{X_{hjt}^Q} \right)^{\frac{1 - \hat{\rho}_h}{\hat{\rho}_h}} W_{hjt}^{\frac{1}{\hat{\rho}_h}} \quad (41)$$

Calculating the counterfactual fixed cost cutoff  $\hat{f}_{hjt}^L$  involves calculating the counterfactual optimal expenditure level  $X_{hjt}$  and share  $S_{hjt}$  (both of which are endogenous functions of the wage), which can then be plugged into equation (40) along with the counterfactual

wages. In particular,

$$\begin{aligned}\widehat{X}_{hjt} &= X_{hjt}(1 + \% \Delta W_{hjt} * \epsilon_{W_{hjt}}^{X_{hjt}}) \\ \widehat{S}_{hjt} &= S_{hjt}(1 + \% \Delta W_{hjt} * \epsilon_{W_{hjt}}^{S_{hjt}})\end{aligned}$$

This then provides estimates of the probability of outsourcing,  $\Pr(\text{Outsource})$ . The expected change in labor from a given change in own-type wages can then be calculated as:

$$\mathbb{E}[\Delta L_{hjt}] = \Pr(\text{Outsource})(-L_{hjt}) + (1 - \Pr(\text{Outsource}))(\% \Delta W_{hjt} \times \epsilon_{W_{hjt}}^{L_{hjt}}) \quad (42)$$

Note that while the above derivations have been in terms of change in demand for  $L_{hjt}$  from a change in  $W_{hjt}$ , as mentioned above the demand depends on the entire vector of wages and prices. This changes the calculation of the counterfactual  $\widehat{X}_{hjt}$  and  $\widehat{S}_{hjt}$  since changes in other prices affect demand for  $h$  via firm scale. When doing the full-industry counterfactual, I take these total changes into account. Similarly, the intensive margin change in labor demand is also calculated to take into account the optimal response to the wage changes for all of the labor types employed by the firm.

## H Productivity

I discuss two methods for estimating the revenue production function, and critically, the unobserved Hicks-neutral productivity term  $\omega_{jt}$ . The first method accounts for extensive margin selection by building upon first-stage estimates of the substitution and scale parameters from section 5.4. The second method provides an alternate strategy for jointly estimating all of the model parameters when working with aggregate input data such that the extensive margin is not a concern.

### H.1 Method 1

Estimating the full production function and recovering task and overall productivity when firms make extensive-margin input decisions is difficult. One strategy is to recover estimates of the production contribution of each input task, which is a function of data and parameters, using the procedure in sections 5.1 through 5.4. We can then plug these

into the production function and use one of several approaches to estimate the remaining parameters (namely the scale coefficient on capital). Given the results of the joint estimation of the input ratio equation and the selection problem, we have a set of estimated parameters  $\widehat{\Omega}_H = \cup_h \widehat{\Omega}_h$  where  $\widehat{\Omega}_h = \{\widehat{\alpha}_h \theta, \widehat{\rho}_h, \widehat{\delta}_h, \widehat{\sigma}_h, \widehat{f}_h^L, \widehat{\sigma}_h^L, \widehat{f}_h^Q, \widehat{\sigma}_h^Q, \widehat{a}_{ht}\}$ . What remains to be estimated are  $\{\gamma_h, P_{ht}, \bar{z}_h, z_{hjt}, \omega_{hjt}\}$ . This requires some normalization, which WLOG can be done by setting  $\bar{z}_h = 0$  and  $P_{h0} = 1$ . Given this, the remaining sequence of prices and  $\gamma_h$  terms can be estimated using equation 41, as can the  $z_{hjt}$  terms for firms which produce  $h$  using labor and intermediates. The key difficulty is in recovering  $z_{hjt}$  when firm  $j$  makes task  $h$  in house. If the outer production nest were anything other than Cobb-Douglas, we could identify them using relative task expenditure shares (as in Doraszelski and Jaumandreu (2018)). With the Cobb-Douglas structure, the remaining option is to construct  $\mathbb{E}[P_{hjt}^I]$  by estimating the conditional technology choice probabilities for each firm along with the (expected) marginal cost of each technology in equation 11. Given this,  $z_{hjt}$  for make firms may be recovered by comparing actual to expected expenditure on task  $h$ . After some rearranging, the input task term can be expressed as:

$$M_{hjt} = P_{ht}^{-1} (1 - \gamma_h)^{\frac{1}{\rho_h}} X_{hjt}^Q (1 - S_{hjt})^{-\frac{1}{\rho_h}} \quad (43)$$

which then allows us to construct the production contribution of each input task  $\widetilde{M}_{hjt}$ , such that

$$\widetilde{M}_{hjt} = \begin{cases} X_{hjt}^Q & \text{if } \mathcal{D}_{hjt} = \text{Buy} \\ X_{hjt}^Q (1 - S_{hjt})^{-\frac{1}{\rho_h}} & \text{if } \mathcal{D}_{hjt} = \text{Both} \\ L_{hjt} e^{z_{hjt}} & \text{if } \mathcal{D}_{hjt} = \text{Make} \end{cases} \quad (44)$$

Define the *input technology* of firm  $j$  in period  $t$  as  $c(jt)$ , where  $c(jt) = \{\mathcal{D}_{hjt}\}_{h \in \mathcal{H}_i} \in \mathcal{C}^{H_i}$  is the set of make-both-buy choices over all required input tasks. The revenue production function is then

$$R_{jt} = \hat{\psi}_{jt}^{1-\hat{\theta}} \left[ K_{jt}^\beta \prod_{h \in \mathcal{H}_i} \widetilde{M}_{hjt}^{\hat{\alpha}_h} \Gamma_{c(jt)} e^{\omega_{jt}} e^{\varepsilon_{jit}} \right]^{\hat{\theta}_i} \quad (45)$$

where  $\Gamma_{c(jt)}$  is an input technology specific term which subsumes the time-industry parameters particular to the firm's choice of input technology in period  $t$ . Following Griliches and Ringstad (1971), this can be restated (taking logs) as

$$\tilde{r}_{jt} = \beta k_{jt} + \gamma_{c(jt)} + g_\omega(\omega_{jt-1}) + \eta_{jt}^\omega + \varepsilon_{jt} \quad (46)$$

where  $\eta_{jt}^\omega \equiv \omega_{jt} - g_\omega(\omega_{jt-1})$  is the (mean zero) innovation to the firm's productivity, and

$$\tilde{r}_{jt} \equiv \log \left( R_{jt}^{\frac{1}{\theta}} \hat{\psi}_{jt}^{\frac{\theta-1}{\theta}} \prod_{h \in \mathcal{H}_i} \widetilde{M}_{hjt}^{-\hat{\alpha}_h} \right) \quad (47)$$

This just leaves one key parameter to estimate:  $\beta$ . Because capital is predetermined, the issue in estimating equation 46 is the correlation between  $k_{jt}$  and  $\omega_{jt-1}$ . This can be tackled by noting that optimal (log) input expenditure for some task  $h$  can be expressed as  $x_{hjt}^* = g_{mh}(\psi_{jt}, \{\tilde{m}_{h'jt}\}_{h' \in \mathcal{H}_i}, k_{jt}, \omega_{jt})$  for some function  $g_{mh}$ . Since first order conditions of the firm provide me with an exact expression for  $g_{mh}$ , and with the additional assumption that  $g_\omega(\omega_{jt-1}) = \delta_\omega \omega_{jt-1}$ , the estimating equation becomes

$$\begin{aligned} \tilde{r}_{jt} = & \beta k_{jt} + \gamma_{c(jt)} + \delta_0^\omega + \delta_\omega \left[ \frac{1}{\theta} (x_{hjt-1}^* - \log \widehat{\alpha_h \theta} - \log \widehat{\mathcal{E}}_h + (\theta \widehat{\varepsilon_{jt-1}} + \widehat{\eta_{hjt-1}}) - r_{jt-1}) \right. \\ & \left. - \gamma_{c(jt-1)} - \beta k_{jt-1} + \tilde{r}_{jt-1} \right] - \delta^\omega \varepsilon_{jt-1} + \varepsilon_{jt} + \eta_{jt}^\omega \end{aligned} \quad (48)$$

This equation can be estimated with GMM relying on just the variables present on the right hand side, as they are all exogenous by the timing assumptions on  $\eta_{jt}^\omega$  and  $\varepsilon_{jt}$ . For example, let  $\mathbb{Z}_{jt}^2 = \{k_{jt}, x_{hjt-1}^*, \hat{\eta}_{hjt-1}, r_{jt-1}, \tilde{r}_{jt-1}, k_{jt-1}, c(jt)\}$  be the set of instruments. Consistent estimates of  $(\beta, \delta_\omega, \delta_0)$  can then be obtained with moments of the following form:

$$\mathbb{E}[\mathbb{Z}_{jt}^2 (\eta_{jt}^\omega + \varepsilon_{jt} - \delta^\omega \varepsilon_{jt-1})] = 0$$

## H.2 Method 2

The second method is much simpler, but only applicable when the inputs are aggregated to the point where firms are not making (observable) extensive margin input decisions. The key difference is that here all of the model parameters are estimated jointly (excepting of course the selection parameters, which are not relevant if there is no selection in the model). The fact that every firm uses the same acquisition technology (Both) means the production function can be written (in logs using equation 43) as

$$r_{jt} = (1-\theta) \log \psi_{jt} + \beta \theta k_{jt} + \sum_{h \in \mathcal{H}_i} (\alpha_h \theta x_{hjt}^Q - \frac{\alpha_h \theta}{\rho_h} \log(1 - S_{hjt})) + b_t + g_\omega(\omega_{jt-1}) + \eta_{jt}^\omega + \varepsilon_{jt} \quad (49)$$

Here  $k_{jt}$ ,  $x_{hjt}^Q$  and  $S_{hjt}$  are correlated with unobserved productivity. Just as with method 1, this equation can be estimated using either WLP or the direct proxy approach de-

scribed above, with the added twist that since intermediate expenditure  $x_{hjt}^Q$  and input shares  $s_{hjt}$  are potentially correlated with the innovation to productivity  $\eta_{jt}^\omega$ , additional instruments must be included for each term. In practice, I use lagged expenditures and input shares of each type, as these are orthogonal to the productivity innovation by assumption. The procedure otherwise proceeds exactly as in method 1. Note that with a single task (aggregate labor and intermediate indices), this method corresponds to the model in equation 7.

## I Estimating the Effect of Tariff Protection on Productivity with Flexibly Substitutable Inputs

This paper proposes that failing to account for flexible substitution and outsourcing leads to imprecise or misleading estimates of firm productivity. This is of particular importance for empirical studies where the goal is to estimate, for example, the effects of trade policy, market competition or R&D on the evolution of firm efficiency. In this section I focus on one of these questions: the effect of tariff protection on productivity. There's a significant recent literature looking at this and related questions, where a large part of the focus is on estimating models of production while controlling for the difficulties which arise due to unobserved prices and markups, or when firms produce multiple distinct products. [De Loecker \(2011\)](#) examines the effects of quota protection on firm productivity while controlling for unobserved variation in output prices. [Dhyne et al. \(2017\)](#) examines the effects of import competition on productivity using production data which allows them to avoid the problem of unobserved prices while separately identifying product-level production functions. Similarly [De Loecker et al. \(2016\)](#) uses data on Indian manufacturing to look at the effect of trade liberalizations and tariff reductions on prices and markups.

To investigate the importance of controlling for input substitution when estimating productivity, I conduct a study similar to [De Loecker \(2011\)](#). In particular, I use data on Danish manufacturing firms and product-level tariffs to investigate the effect of tariff reductions between 2000 and 2006 on firm-level productivity. I first do a very similar exercise to [De Loecker \(2011\)](#) where I use revenue shares and product mix as a method of stripping price variation out of the productivity term. My results are surprisingly quite similar to his, despite some small methodological differences and the completely different

data. I then move to my setting where I additionally control for input substitution at both the aggregate input level and with disaggregated inputs, finding that input variation tends to bias the results in the opposite direction from price variation. In the rest of this section I describe how I construct the data, then compare my estimation strategy to the benchmark in the literature, and finally discuss the results.

## I.1 Data

For this exercise I focus on just the tools, machinery and goods industry, which I refer to as “manufacturing”. The goal is to estimate the effect of changes in firm-specific tariff protection on firm productivity. To do this, I start with a database of tariff lines for Denmark obtained from the World Bank’s WITS database<sup>35</sup>. This data has product-level tariffs at the HS6 level for each year and country with which Denmark has trade agreements. I construct the firm-level tariff exposure term as follows. Let  $\tau_{gct} \in 0, 1$  indicate whether or not there exists an effective (AHS) tariff on imports of good  $g$  (at the hs6 level) from country  $c$  in year  $t$ . Define  $\lambda_{gc}$  as the value share of country  $c$  in total world trade of product  $g$  in 1999<sup>36</sup>, which I define as the pre-sample period. I then construct product-level tariffs for product  $g$  in year  $t$  as  $\tau_{gt} = \sum_c \lambda_{gc} \tau_{gct}$ . The firm-level tariff protection is then  $\tau_{jt} = \sum_{g(j)} \lambda_{gj} \tau_{gt}$ , where  $\lambda_{gj}$  is the product/revenue share of good  $g$  for firm  $j$ , and each firm sums over the set of goods which it produces. The product share weights are constructed using production data for the Danish manufacturing sector, where for each firm I observe output and revenues for each good at the hs6 level<sup>37</sup>.

I follow De Loecker (2011) in constructing sector-level demand shifters as a market share weighted average of product-level revenue:  $q_{st} = \sum_j m_{s_{jst}} r_{jst}$  where  $m_{s_{jst}}$  is the firm’s market share for sector  $s$  aggregated up to the 2-digit (hs) level, and  $r_{jst}$  are firm level sales for goods in that sector. Unlike De Loecker, I do observe these variables at the firm-product level, and thus can construct these demand shifters directly from the data. The firm-specific total demand shifter is then a revenue-share weighted sum of the total demand shifters across segments  $\sum_s \beta_s r_s s_{jst} q_{st}$ , where the  $\beta_s$  coefficients are to be estimated. Note that by following De Loecker in the construction of these demand terms, I am implicitly making the same assumptions as him in regards to input proportionality

<sup>35</sup>Available at <https://wits.worldbank.org/>

<sup>36</sup>Obtained from the United Nations Comtrade Database, available at <https://comtrade.un.org>

<sup>37</sup>I weight the tariff protection terms using both revenue shares and simple averages. The results are essentially the same

across products.

## I.2 Estimation

In this section I describe the “benchmark” specification, which will closely follow the strategy developed by [De Loecker \(2011\)](#), and then outline how I apply the new framework developed in this paper. The purpose of this exercise is not a full replication of De Loecker’s strategy, but rather to conduct a similar exercise to establish baseline estimates, and then investigate how those estimates change when additionally taking input variation into account. The baseline model is an aggregate-input Cobb Douglas revenue production function:

$$R_{jt} = \psi_{jt}^{1-\theta} K_{jt}^{\beta\theta} L_{jt}^{\alpha_L\theta} Q_{jt}^{\alpha_Q\theta} e^{\omega_{jt}\theta} e^{\varepsilon_{jt}\theta} \quad (50)$$

where following the standard procedure,  $L_{jt}$  is labor hours and  $Q_{jt}$  is deflated expenditure on intermediates. I allow tariffs to potentially affect revenues through both demand and productivity as follows. I assume the demand shock takes the form  $\log \psi_{jt} \equiv q_{jt} + a_1\tau_{jt} + \xi_j + \tilde{\xi}_{jt}$  where  $q_{jt} \equiv \sum_s \beta_s r s_{s jt} q_{st}$ . Productivity follows the same assumptions as in the body of the paper, with the additional assumption that lagged tariff protection may affect the evolution of productivity, so  $\omega_{jt} = g_\omega(\omega_{jt-1}, \tau_{jt-1}) + \eta_{jt}^\omega$ . The procedure is obtain estimates of  $\omega_{jt}$  while controlling for demand variation and contemporaneous tariffs using WLP, and then estimating the effects of tariffs on productivity with a simple regression of  $\hat{\omega}_{jt}$  on lagged productivity and lagged tariffs, i.e.:  $\omega_{jt} = \delta_\omega \omega_{jt-1} + a_2 \tau_{jt-1} + \eta_{jt}^\omega$ .

In addition to this benchmark model, I estimate productivity using the method described in [Appendix H](#). In particular, I estimate productivity in a model with aggregate labor and aggregate intermediates using method 2 (joint estimation of all model parameters). The key difference from the strategy outlined in that section is that now tariffs and demand terms are included in the control function.

## I.3 Results: The Effect of tariffs on Productivity

This exercise is done over a period in which tariff protection fell (and thus import competition rose) for Danish firms. The mean value of the firm-specific tariff exposure term dropped from 0.77 in 2000 to 0.22 in 2006. Similarly, the mean drop in tariff protection over this period was 0.52. Recall that a value of  $\tau_{jt} = 1$  indicates that every good

produced by the firm has an associated effective tariff applied to foreign imports of that good from every country. A value of zero means none of the firm’s products enjoy shelter from import tariffs.

I estimate several models. The first model (WLP) estimates productivity in an aggregate input model using the approach developed in [Levinsohn and Petrin \(2003\)](#) and [Wooldridge \(2009\)](#) while omitting the demand terms and parameters  $\psi_{jt}$  and  $\theta$ . The second model (DL) is the benchmark model discussed in the previous section, where I control for demand, but not input substitution. The third model is the aggregate-input matched CES (MC) model with the demand shifters omitted. This provides an idea of how input substitution biases productivity separate from the demand effect. The fourth model (DL-MC) is the aggregate input matched CES with demand shifters included.

Table 13: The Impact of Tariff Protection on Productivity

Approach	Corrections	Estimate ( $a_2$ )
WLP	Productivity	<b>-0.058</b> (0.012)
DL	Productivity & Price Variation	<b>-0.026</b> (0.005)
MC	Productivity & Substitution	<b>-0.103</b> (0.028)
DL-MC	Productivity, Price Variation, & Substitution	<b>-0.069</b> (0.019)

Note: The table shows the results of productivity regressed on lagged productivity and lagged tariffs, estimated using aggregate labor and intermediates.

The results are shown in table 13. The first two rows roughly mirror the results from [De Loecker \(2011\)](#). Ignoring the effects of demand and output prices, the effect of tariffs on firm productivity is negative, statistically significant and equal to  $-0.058$ . The interpretation is that eliminating the tariffs on all products would raise productivity by about 6 percent. When controlling for unobserved price variation (DL), this effect drops in magnitude to  $-0.026$ , which is in line with De Loecker’s results. Thus failing to control for prices will lead to overestimates of the effect of tariffs on productivity. The third row (MC) moves to a specification without price controls, but where I do control for input substitution. Here the effect of tariffs is much larger in magnitude, at  $-0.103$ . This suggests that failing to control for substitution will lead to *underestimates* of the effects of tariffs on productivity. i.e.: the bias from input substitution moves in the opposite direction as the price effect. This is born out in the combined model (DL-MC)



where I control for both the price effect and the substitution effect. The estimate here lies between the price-effect-only estimate and the substitution-only estimate, suggesting that moving from full tariffs to no tariffs would raise productivity by 7 percent (a parameter estimate of  $-0.069$ ). This is similar in magnitude to the naive WLP estimation, but only by coincidence, as the price and substitution effects move in opposite directions.

This exercise has made it clear that the bias which results from ignoring input substitution can be significant. Depending on the estimation method and the data available, the estimated tariff effect is as much as double or triple the magnitude of estimates obtained when only controlling for unobserved prices. This stresses the need to control for both effects when estimating productivity.